



2023

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Vat number 859 2401 13
Scottish Charity Number SC004561



rhass.org.uk
+44 (0)131 335 6200
@rhass1784

CONTENTS

2	CHAIRMAN'S REPORT
4	THE YEAR IN NUMBERS
6	REALISING SCOTLAND'S AGRICULTURAL AMBITIONS
18	ENGAGING AUDIENCES
24	CHIEF EXECUTIVE'S REPORT
28	REPORT OF TRUSTEES
36	FINANCIAL REVIEW
38	TRUSTEES, OFFICERS & ADVISORS
40	INDEPENDENT AUDITORS REPORT

2023

Paolo Nutini Gig, August 2023



CHAIRMAN'S WELCOME

Jim Warnock
Chairman, Royal Highland & Agricultural Society of Scotland
May 2024



Golden Shears Machine Shearing Individual Final, June 2023

I'm glad to say that in 2023 we finally experienced a little bit of normality, following the uncertainty of COVID-19. As a Society and industry, we approach challenges head-on and with unwavering determination. However, despite this progress, the year also saw some daunting challenges with rising interest rates and spiralling inflation across Scotland and the UK, dealing significant blows to the agriculture and events sectors.

Recognising these difficulties, we, at the Society, made the strategic choice to try to absorb those cost increases to protect our members, show exhibitors and trade partners – showing our commitment to maintaining affordable prices and lifting some of the burden associated with the rise in the cost of living. This inevitably impacted on RHASS's finances and cashflow and we have plans for the year ahead to bring us back to a sustainable financial footing.

Looking ahead, we are embarking on a strategic journey to assess the charitable impact we've made on Scottish Agriculture over our 240-year history, and refine the approach we will take going forward. We commissioned a Social Impact report, which explored our contribution to building a healthy rural economy in Scotland, creating employment opportunities and enhancing the public understanding of our rural life. This understanding underpins our new strategy and our charitable output.

We understand the important role that local agricultural shows play in our communities, serving as a vital hub for rural residents to connect, collaborate, and support one another. Strong local shows build strong local communities. To help

revive these communities after many difficult years, in 2023 we introduced the Local Show Engagement Fund, to support more sustainable communities up and down the country.

In addition to the Local Show Engagement Fund, 2023 witnessed a significant increase in our overall charitable funding, supporting more projects essential for rural Scotland and aligning with the Society's charitable objectives.

Our biggest fundraising event, The Royal Highland Show, experienced one of its biggest years to date in 2023. I am exceptionally proud of the RHASS Team, and especially their execution of Golden Shears, a feat for which they had secured the bid back in 2019. Golden Shears saw the exceptional skills of the world's top shearers, wool handlers and Scottish shearing on a global stage, captivating audiences worldwide. This incredible spectacle was not immune to the economic challenges of the year and costs were significantly higher than forecast at the start of the year.

Aiding the promotion of Golden Shears and the Royal Highland Show in 2023, was the eye-catching Flock to the Show campaign, the Society's biggest

external engagement campaign carried out to date. Each beautifully decorated sculpture served as a conversation starter, sparking great discourse across the country, and bringing the Society to the forefront of discussions affecting rural Scotland.

Our commercial arm, Highland Centre Limited, which operates as the Royal Highland Centre (RHC) on behalf of RHASS, has made a significant contribution to the group's finances this year. RHC saw a series of sold-out concerts in the Summer of 2023, including The Killers and Paolo Nutini drawing record-breaking crowds. The venue, again, played a key role in the Royal Mail Christmas logistics for the UK. As a board we must continue to invest in the venue's infrastructure, ensuring it remains capable of generating increased revenue to further support the wider charitable remit of RHASS, thereby increasing our impact.

As I conclude my role as RHASS Chairman, I offer my thanks to the RHASS Board of Directors, all our volunteers, and the hardworking staff, who have had to make difficult and necessary decisions over the last year allowing the values and mission of our Society to be upheld.



ROYAL HIGHLAND CENTRE

YEAR IN NUMBERS

2023

16,623

Total Members

7,729

Life Members

224

Junior Members

£141,663

Funding given to projects

57

Projects funded

£179,976

Additional funding to RHET

9,007

Social media followers

15,796

Post engagements

350,090

People reached

217,000

People attended Royal Highland Show

7,500

Families engaged with Flock to the Show each day at the RHS

153,027

Social media followers

177,216

Post engagements

11,673,280

People reached

110

Events at Royal Highland Centre

300,000

People attended events at the Royal Highland Centre (outside of RHS)

21,360

Social media followers

4,919

Post engagements

388,592

People reached



REALISING SCOTLAND'S AGRICULTURAL AMBITIONS



James and Hamish Logan on the home farm

FUNDING OUR FUTURE

The Royal Highland & Agricultural Society of Scotland is one of Scotland's oldest charities, and in 2024 we will celebrate 240 years of RHASS. To secure another 240 years, we need to continue to innovate and evolve, to ensure that we continue to be sustainable and maintain a robust and efficient charity for the future.

Over the last year, we have seen inflationary spending spiral across the country, and the Society has not been immune, seeing increased costs across every area of operation, particularly in producing the Royal Highland Show. The Show is the biggest charitable fundraising event that RHASS hosts. However, the rising operational costs and our freezing of fees across all areas of the charity, have resulted in reduced income and increased expenditure again in 2023. A new strategic plan for RHASS has been implemented, and with it we will see greater financial stability throughout the charity. To assist the charity whilst the building blocks of the new strategic plan are put in place, RHASS's bank have agreed to extend their support via an extended overdraft facility.

SUPPORTING THE ADVANCEMENT OF SCOTTISH AGRICULTURE

The charitable remit of RHASS is integral to our varied contribution to Scottish agriculture. Throughout our rich history, we have maintained our commitment to funding and developing projects that align with our charitable remit: community development, education, sustainability, wellbeing, innovation and promotion. We aim to always support initiatives that benefit farmers, rural communities, and society as a whole. This is matched by our investment in educational programmes, community development projects, sustainable practices across our 280 acres, marketing campaigns and heritage preservation efforts. This ensures resilience, and prosperity for future generations of Scottish farmers and agribusiness professionals for years to come.

EDUCATION AND LIFELONG LEARNING

RHASS has always been committed to the education sector, championing those who have committed their lives to learning and actively supports new and upcoming talent, including sponsoring a Nuffield scholar every year. In 2023, RHASS provided sponsorship to Jock Gibson, in partnership with the Worshipful Company of Butchers to carry out research throughout 2024. Dedicated butcher and livestock farmer hailing from Dallas, a small village near Forres, Jock will undertake a research project titled: 'Enhanced Meat Eating Quality from 100% Pasture and Forage Systems'.

During his study, he is exploring grass and forage systems to understand how an animal's diet and nutrition affect eating quality. Jock also wants to learn how red meat consumption and personal wellbeing are linked, and aims to pull all of his learnings together to establish how to produce excellent meat-eating quality from 100% grass and forage diets.

In 2023, as part of its long-standing support, RHASS provided funding of over £179,976 (including £29,976 as gift in kind ancillary support) to the Royal Highland Education Trust (RHET) which works with volunteers across Scotland to provide free educational activities and learning opportunities to children from 3 to 18. The funding provided by RHASS helped over 16,400 school children attend farm visits and farm visit events last year, with over 350 school groups engaging with the RHET education programme for schools at the Royal Highland Show.

RHET

The Royal Highland Education Trust



RHET School Farm Visit

Support also continued for the Scottish Association of Young Farmers Clubs, providing space and funding for their Cultivating Leaders programme which helps young farmers develop their leadership and business skills, along with wider grant support and strong partnership working across RHS and beyond.

"The Cultivating Leaders programme was of huge value to me, not just on a business level but on a personal level as well. The course made you look inwards at how to identify personal strengths and weaknesses, and how to develop growth opportunities in ourselves and businesses.

Being in a small group of like-minded peers allowed us to share our experiences and Heather's (Wildman) driving enthusiasm and ability to get even the quietest of people to open up made for an encouraging atmosphere that helped us all get the most from the sessions."

Peter Moss, Orkney YFC

As well as providing funding for those interested in advancing their education, RHASS supports the development of staff, supplying routes to career and knowledge growth opportunities to continue the Societies impact. Head of Show, David Tennant and Tradestand Manager, Amy Mitchell, along with RHASS Directors, James Logan and Andrew Rennie, attended AgriTechnica in Germany where they met with the organisers DLG - Deutsche Landwirtschafts-Gesellschaft.

Competitions Administrator, Katy McFadyen and Account Executive, Blayne Beck alongside RHASS Director Louise Elder visited Salon de L'Agriculture, and described their visit as;

"a great learning opportunity to inspire future planning for the Royal Highland Show."

Katy McFadyen and Blayne Beck, RHASS

This theme of international connections will continue as we host the RASC conference around the 2024 Royal Highland Show.



Agri Innovation Arena, RHS 2023



Livestock Exhibitors, RHS 2023

TECHNOLOGY AND INNOVATION

RHASS was formed to help the advancement of Scottish agriculture, and innovation was at the core of its founding principles. The Technical Innovation Awards are the longest-standing industry accolade, dating back to 1796, and have always encouraged innovation in the design and manufacture of machines, equipment and appliances which advance agricultural practice. The award celebrates significant steps being made in all kinds of agri innovation – from the first horse-drawn plough, through apps that monitor herds and crop-monitoring drone software, to the latest tractor technology and livestock equipment.

In 2023, RHASS delivered the first Agri Innovation Arena at the Royal Highland Show, providing a platform for both entrants of the awards and other traders within the Agri sector to showcase their products in action.

SOCIAL AND WELLBEING

Social wellbeing is the foundation of our strong and resilient communities in rural Scotland. It encompasses several key aspects one of which is often overlooked, community cohesion. This is when a rural community comes together to celebrate, learn, do business, or spend time with like-minded people who are all of similar backgrounds. At RHASS we understand the importance of these gatherings, and over our 240-year history, we have been at the forefront making them a significant part of our work. The Royal Highland Show is an opportunity for our rural communities to come together, learn new techniques, laugh, share experiences, and demonstrate what makes rural communities great.

Mental health and wellbeing issues are also challenges that the rural population of Scotland faces. The isolation that often accompanies rural living and the lack of accessible health care can affect not just individuals but also the whole community's mental health and general wellbeing. Addressing these mental health challenges and providing accessible support is crucial. RHASS has supported a number of great initiatives over the years to try and address these imbalances. That includes the continued support of RSABI and their 24-hour helpline and the creation and delivery of Farmstrong Scotland, which advocates incorporating simple habits and ways of thinking into daily life, giving farmers the tools to help them through difficult and stressful times.

RHASS is not just an agricultural charity, through our dedicated efforts, mentoring and funding important initiatives, we are sowing the seeds of social wellbeing and ensuring that rural Scotland continues to flourish for generations to come.



SUSTAINABILITY AND ENVIRONMENTAL CHALLENGES

RHASS is committed to reducing its environmental impact, ensuring the sustainability of society for the future. Several actions have already been implemented, specifically aligned with the Royal Highland Centre's aims in achieving year-on-year growth, promoting responsible business practices, cost savings, reputation enhancement, attracting eco-conscious clients and long-term resilience.

Water Conservation

RHASS implemented a new grey water system at the Royal Highland Centre in 2018, with a 1 million-litre tank sourced from an onsite borehole supply, enabling the collection and reuse of water for various purposes. During the Royal Highland Show, the grey water system facilitated 363,636 toilet flushes over the four days, reducing water consumption significantly. Including the use of the grey water supply and efficient management and infrastructure upgrades, this resulted in a 40% reduction in water use across the venue.

Ecological Conservation

The Royal Highland Centre has 169 trees across the site, and we regularly collaborate with ecological and arboriculture environmental strategies, including tree investment programmes aimed at helping improve air quality and reduce CO2 emissions. This is an area we plan to further develop, for both sustainability and adding to the unique feel of Ingliston. As a venue, RHC has been able to maintain its unique distinction in the market as one of the only event venues with such a vast number of trees and outdoor space, symbolising our dedication to environmental stewardship.

Energy Efficiency

The Pavilion at Ingliston, which opened in 2020 as a Vaccination Centre during the COVID-19 pandemic, generates 1,242kWh of electricity per month through the solar panels installed on the roof, helping to contribute to our renewable energy goals. Throughout 2023, the Royal Highland Centre started the rollout of a site-wide LED lighting upgrade to help reduce energy consumption. As a further commitment to our sustainable practices, all the electricity used across the site comes from renewable sources.

Waste Management

RHASS has a comprehensive waste management plan in place for the Royal Highland Show and other visiting events to the RHC, which ensures a zero waste to landfill outcome. Any residual waste that cannot be recycled will be used as a fossil fuel substitute to provide heat and steam for electricity generation.



Connect Festival at the Royal Highland Centre, August 2023

40%

reduction in water use across the venue

1,242kWh

of electricity generated per month through the solar panels the Pavilion

Accessibility and Food Charter

Located on the edge of Edinburgh, we are ideally placed for access by tram and local buses, and have a comprehensive public transport plan in place, partnering with Edinburgh Trams and Lothian Buses, including enabling pre-booking of travel tickets when purchasing tickets to the Royal Highland Show, and six of the other major events held on the site. We actively encourage visitors to book their travel tickets in advance, this helps reduce the impact on the local road network and therefore reduces emission levels in the area.

Accessibility and inclusivity is very important to RHASS and the wider event calendar at the Royal Highland Centre. We have invested in accessible

changing, with two permanent changing places toilets located in the Highland Hall and Pavilion with a hoist, tracking system, adult changing bench or extra space for a wheelchair and carers. Additional permanent toilet blocks with disabled and baby changing facilities are located across the venue. Disabled parking is available at the RHS and if the assistance of a carer is required then a carer ticket can be purchased free of charge.

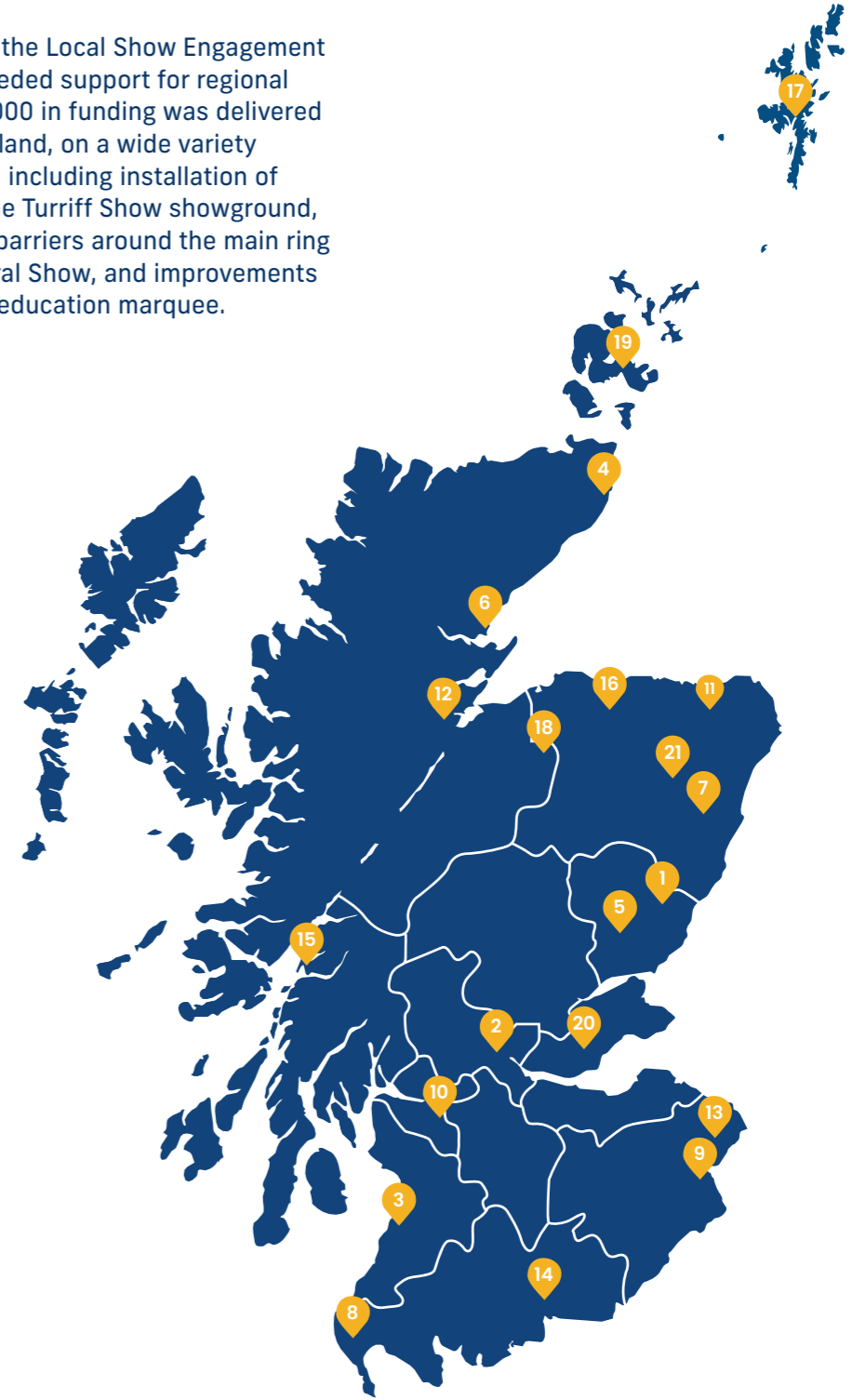
The RHASS Food Charter ensures that where possible only locally produced and ethically sourced food is served at the Royal Highland Show, supporting local producers and championing Scottish produce.



The Overall Hereford Champion, Coley 1 Vincent, Liam Jackson-Carr, RHS 2023

LOCAL SHOW ENGAGEMENT FUND

2023 saw RHASS launch the Local Show Engagement Fund, providing much needed support for regional agricultural shows. £42,000 in funding was delivered to 21 Shows across Scotland, on a wide variety of improvement projects, including installation of permanent WiFi within the Turriff Show showground, the fitting of pedestrian barriers around the main ring area of Stirling Agricultural Show, and improvements to the Kirriemuir Show's education marquee.



- 1 Angus Show
- 2 Stirling Show
- 3 Dalrymple Show
- 4 Caithness Show
- 5 Kirriemuir Show
- 6 Sutherland Show
- 7 Banchory Show
- 8 Stranraer Show
- 9 Border Union Show
- 10 East Kilbride Show
- 11 Turriff Show
- 12 Black Isle Show
- 13 Berwickshire County Show
- 14 Dumfries Show
- 15 Lorn Show
- 16 Keith Show
- 17 Cunningsburgh Show
- 18 Granttown Show
- 19 Orkney Show
- 20 Kinross Show
- 21 Tarland Show

SPONSORSHIP



2023 marked 42 years of the Royal Bank of Scotland's principal sponsorship of the Royal Highland Show, making it one of the longest-standing corporate partnerships in the world.



Children in the Royal Bank of Scotland Activation, RHS 2023

The Royal Highland Show, as our largest fundraising event, generates a huge amount of sponsorship income for RHASS, with over £900,000 raised last year, showing how valuable the Show is to businesses and the Scottish economy.



£125,000

Flock to the Show



£70,000

RHS TV



£105,000

Golden Shears



£600,000

Royal Highland Show

FUNDING AWARDED IN 2023

£216,000

Given in prize money to competitors at the Royal Highland Show

Charitable funding was paid to the following bodies during the year:

	2023	2022
Royal Highland Education Trust	181,806	144,028
RSABI	16,000	16,000
Nuffield Scholarship	12,000	6,500
Moredun Institute	3,000	3,000
SAYFC	20,000	10,083
Edinburgh Veterinary School	0	3,000
Horsescotland – National Equestrian Awards	5,000	5,000
Glasgow Veterinary School	4,050	4,950
Oxford Farming Conference – grant for delegates	1,452	750
RHASS Presidential Initiative	0	10,000
British Horse Society – funding for large animal rescue equipment	0	8,555
Shearing Grant	1,260	1,260
FAST	433	934
Northern Highland Initiative – research into food production in North Highlands	0	4,500
Scottish Agritourism	0	3,250
Lantra	579	0
Local Show Grants	42,873	0
Others	26,983	5,854
	315,436	227,664
Expenditure on certificates and medals for long service, skills and academic achievement was as follows:	2023	2022
Long service certificates and ploughing medals	5,487	5,733
Other medals	7,255	3,432
Total grants paid	328,178	236,829

GIFT IN KIND

£231,160

Provision of venue hire and ancillary services supporting agricultural and rural businesses.

RHASS is committed to providing a platform for the Scottish agricultural community, not only with funding for individual projects, but also through free financial support.

The commercial arm of RHASS, the Royal Highland Centre, provided AgriScot with over £120,000 worth of gift in kind in 2023.

RHASS is very grateful for the gift in kind it receives from sponsors and partners, totalling over

£156,000



ENGAGING AUDIENCES

Royal Highland Show 2023

ROYAL HIGHLAND SHOW

The Royal Highland Show is our milestone event in the annual calendar. In 2023 it attracted an audience of over 217,000 visitors, 5000 animals and 1000 tradestands, making it one of the biggest Shows to date. The Show is Scotland's largest agricultural show and annual event, showcasing the very best in Scottish food, farming and rural life. The four-day event provides a unique opportunity for visitors to get up close to prize livestock and equine, taste an amazing array of premium Scottish produce and drink and experience rural life at its most vibrant.

RHSTV grew in 2023, alongside the addition of Golden Shears. Golden Shears had its dedicated channel over the four days of competitions. Over 150,000 people from 113 countries tuned in to watch the 30 countries compete to become world champions. RHSTV is one of our key tools to engage with audiences who are not able to make it in person, and keeping the Royal Highland Show on the global event stage, while promoting Scottish agriculture across the globe. The Society sees opportunities for RHSTV to grow its charitable reach, and will continue to address its return on investment and impact.

RHS remains one of the only large events in the UK to provide free tickets for children 15 and under, with over 21,000 given away in 2023. This remains a key part of the Society's charitable remit, allowing a more connected and urban audience access to the countryside and to educate and inspire curiosity in farming and agriculture from a young age. We also provide our partners, sponsors, supporters and industry bodies complimentary tickets, allowing them and friends and family access to the Show. In 2023 the number of complimentary tickets made available for charitable and stakeholder engagement purposes was 23,732, equating roughly to the value of £830,620, showing our commitment to RHASS stakeholders and demonstrating the value that they add to the Show and the charity.

£227,820

worth of tickets given free-of-charge to under 15s

23,732

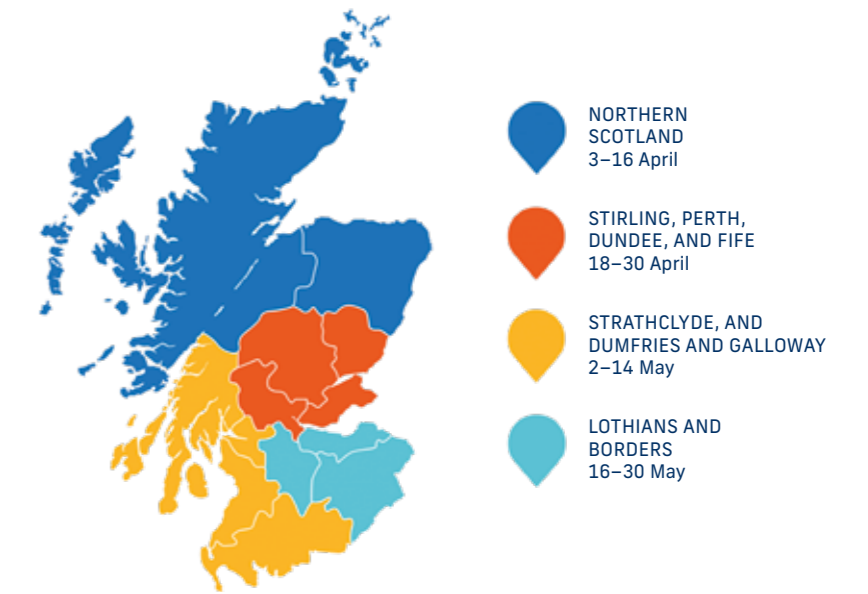
Adult tickets given out for charitable and stakeholder engagement



FLOCK TO THE SHOW

Employees at Glogaburn Farm Shop participating in Flock to the Show , April 2023

The flock visited
300
locations across Scotland



7,500
families engaged with Flock each day at the Show

The sculpture design was based on a
North Country Cheviot (Hill) Sheep

2023 was the year of Flock to the Show and the biggest engagement campaign that RHASS has ever undertaken. April to May saw our 38 fibreglass sheep sculptures embark on a captivating public art trail, journeying across the country, and visiting over 300 locations.



£125K

Sponsorship generated

£85K

Raised for the RHASS Bicentennial Fund

Adorned by designs from talented artists hailing all corners of the UK, our flock succeeded in shining a light on key issues impacting the sector from regenerative agriculture and rural isolation to climate change and sheep scab. The grand finale of the trail unfolded at the Royal Highland Show, where 7,500 families per day took part in finding the sheep around the Show.

Flock to the Show raised over £85k for the Bicentennial Fund to support the charitable activities of RHASS. Aside from shining a spotlight

on the Society and raising money, the campaign played a crucial role in raising awareness of the Golden Shears World Sheep Shearing & Woolhandling Championships which was hosted by RHASS at the 2023 Royal Highland Show.

Flock to the Show generated £125k in sponsorship and received over 50 million views and impressions, across local, national and international news outlets. Flock was a self-funding project that was supported by sponsorship and partners, in particular our logistic and media partners.

HARVEST THANKSGIVING

The first RHASS Harvest Thanksgiving Service took place in October 2023, bringing the countryside to the heart of Edinburgh. We worked alongside St Giles Cathedral to host the service, honouring and championing the hard work of Scottish farmers and primary food producers at a time of year when they are under huge pressure, whilst highlighting the need to reduce food waste. Produce for the display was provided by local farmers in East and West Lothian for a vibrant autumnal display, afterwards, all seasonal fruit and vegetables were donated to local charities and food banks to ensure nothing went to waste and those in need received a hot meal. This event gave the Society an opportunity to highlight the importance of the sector to millions of urban families with the impact of the positive media coverage received.

SCOTTISH AGRICULTURAL AWARDS

The Scottish Agriculture Awards were launched in 2023 as a result of a partnership between RHASS, The Scottish Farmer and AgriScot.

The financial contribution from RHASS stood at £20,000, with the awards aiming to celebrate and showcase the outstanding work of the farmers, individuals and businesses who are driving our industry forward and ensuring the sustainability and success of Scottish agriculture. Six of the RHASS board members lent their industry expertise and time to join the judging panel for some of the awards.

The awards are to return in 2024, with nominations already open.

“The Scottish Agriculture Awards are exactly the recognition that our sector needs and deserves – it brings accolades, celebration, and valuable opportunities for its winners, all while celebrating our sector’s success.”

Alan Laidlaw, Chief Executive Officer
Royal Highland & Agricultural Society of Scotland





CHIEF EXECUTIVE'S REPORT

Alan Laidlaw
Chief Executive Officer
May 2024

In reflecting on our journey through 2023, it's crucial to recognise the far-reaching impact of RHASS across all facets of Scottish agriculture. Our commitment goes beyond just organising events; it extends to every corner of the agricultural landscape, touching the lives of farmers, rural communities, and industry stakeholders. Much of our work is highly visible and well known, but an equal amount happens quietly, through support, engagement and influence.

Following the turmoil of the COVID-19 pandemic, we have seen a hint of stability, but economic challenges have persisted, marked by rising interest rates and spiralling inflation. These economic shifts particularly impacted sectors like agriculture and events, posing significant challenges for organisations like RHASS. Despite these hurdles, we have remained committed to our mission of supporting Scottish agriculture and rural communities.

Recognising the financial strain on our members and partners, RHASS took proactive measures to alleviate cost pressures. One such initiative was the strategic decision to absorb some of the rising costs to shield members, exhibitors, and trade partners. This move aimed to maintain affordability and ease the burden on individuals amidst the challenging economic landscape and allowed the RHS to recover its key role in the sector.

Moreover, RHASS looked towards its future with a long-term strategic vision, undertaking initiatives to enhance its charitable impact and strengthen its role in Scottish agriculture. Commissioning a Social Impact report was a key step, offering insights into the Society's contributions to building a healthy rural economy, creating employment opportunities, and



Reserve Junior Beef Interbred Champion and Overall Charolais Champion, RHS 2023

fostering public understanding of rural Scotland. Additionally, the introduction of the Local Show Engagement Fund demonstrated our commitment to supporting grassroots initiatives and fostering sustainable communities across Scotland.

Despite financial constraints, RHASS continued to invest in its core activities and expand its charitable funding. Through strategic funding partnerships with organisations like the Royal Highland Education Trust (RHET), Moredun, Farmstrong, and RSABI, RHASS maintains its pivotal role in supporting Scottish agriculture. Our support of RHET fosters agricultural education among young people, ensuring the next generation understands and appreciates the importance of farming. Our work with Moredun contributes to advancements in animal health and welfare, enhancing the sustainability and productivity of Scottish livestock farming. Meanwhile, initiatives like Farmstrong provide vital support for farmers' health and wellbeing, recognising the unique challenges they face and we know that the need is growing, as is your support for the developing team. Furthermore, our longstanding partnership with RSABI underscores our commitment to the welfare of those working in agriculture. By supporting RSABI's 24-hour helpline and other initiatives, we help ensure

that farmers and rural communities have access to essential support services in times of need.

The 2023 Royal Highland Show emerged as one of the most successful events yet, showcasing the resilience and dedication of the RHASS team. Notably, hosting prestigious events like the Golden Shears World Sheep Shearing & Woolhandling Championships elevated RHASS's profile on a global scale, while initiatives like the Flock to the Show campaign engaged communities and sparked conversations about rural Scotland.

Looking ahead, RHASS remains focused on navigating the economic challenges and ensuring its long-term sustainability following hugely challenging financial pressures. Strategies for recovery include prudent cost management, innovative fundraising efforts, and strategic investments in infrastructure and further developing assets.

Together with our partners, stakeholders, and staff members, RHASS is poised to emerge stronger from the deficits of 2023, reaffirming our commitment to supporting Scottish agriculture and rural communities for generations to come.

CREATING A SUSTAINABLE CHARITY



£2,192,546

Income from RHASS land assets, membership and investments



£6,114,827

Income from the Royal Highland Show 2023

ROYAL HIGHLAND CENTRE

£3,434,726

Income from the Royal Highland Centre Ltd events

TOTAL INCOME: £11,742,099

FUNDING AWARDED TO PROJECTS

Nuffield Scholarship: **£12,000**

Local Show Scottish Agricultural Shows: **£42,873**

Other: **£42,757**

Total £97,630

ROYAL HIGHLAND SHOW

Golden Shears: **£494,223**

Prize Money: **£216,579**

Show Yard Preparation: **£2,037,002**

Other: **£5,778,373**

Total £8,526,177

SUPPORTED PARTNERS FUNDING

RHET: **£181,806**

SAYFC: **£20,000**

RSABI: **£16,000**

Total £217,806

VENUE INVESTMENT

Total £3,653,455

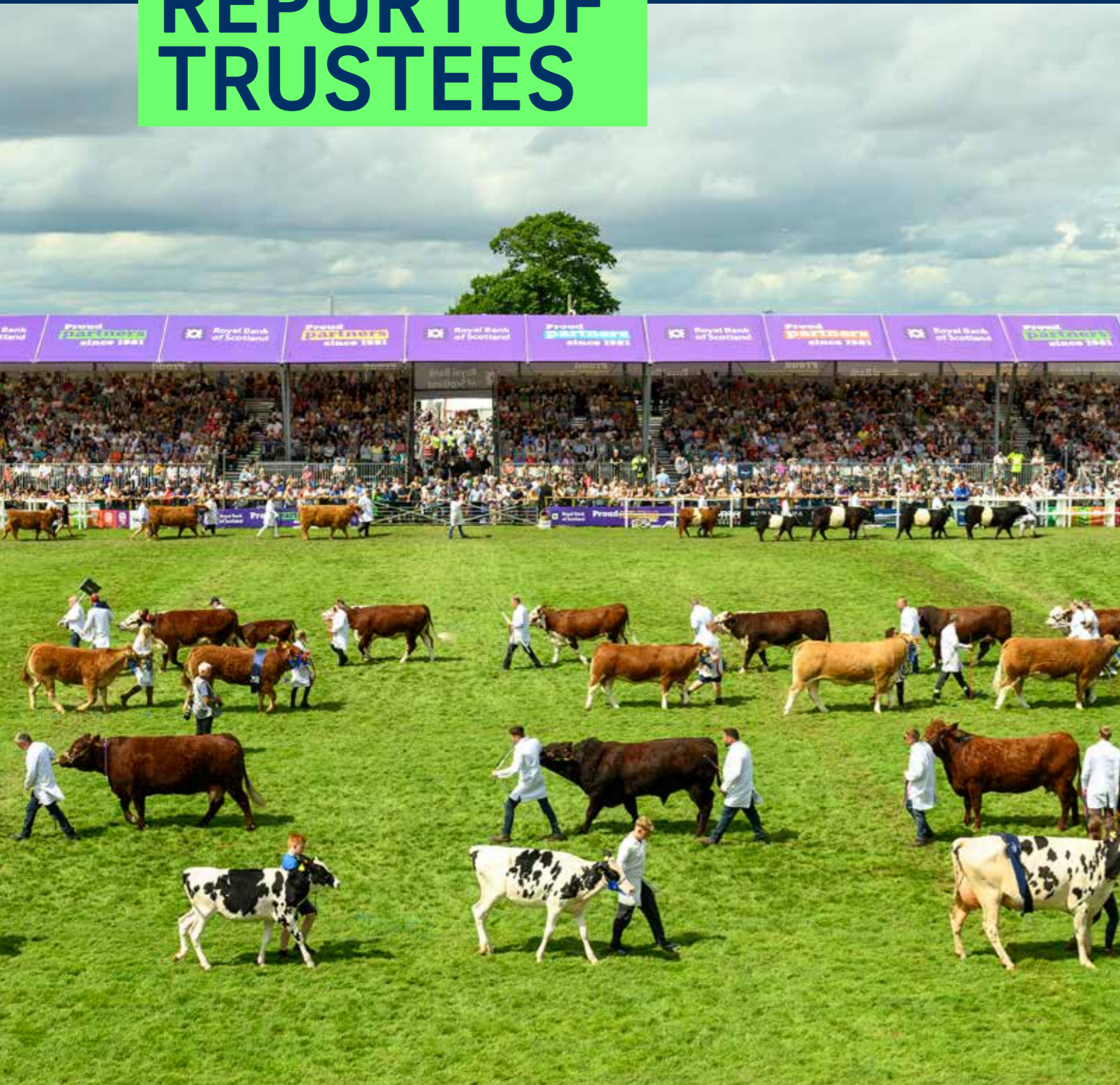
OPERATIONS, SUPPORT AND GOVERNANCE

Total £2,888,573

TOTAL EXPENDITURE: £15,383,641



REPORT OF TRUSTEES



Grand Parade in the Main Ring at RHS 2023

REPORT OF THE TRUSTEES

The Trustees of The Royal Highland & Agricultural Society of Scotland (RHASS) present their Annual Report for the year ended 30 November 2023.

The Financial Statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Royal Charter, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and Accounting and Reporting by Charities: Statement of Recommended Practice applicable in the UK and Republic of Ireland (FRS 102) 2019.

Reference and Administrative Information

RHASS, founded in 1784, is registered with the Office of the Scottish Charity Regulator (OSCR) under Scottish Charity Number SC004561. The Trustees and Officers are listed on pages 38 and 39 as is RHASS's principal address and the names and addresses of RHASS's professional advisers.

Structure, Governance and Management

Governing Documents

The Royal Highland and Agricultural Society of Scotland is a Society constituted by Royal Charter dating from 1787, last amended in 2012. The Royal Charter is supplemented by the Bye-Laws, last amended in December 2021.

Governing Body and Recruitment of Directors

The Board of Directors is responsible for the strategic management and governance of the Charity. The Board consists of:

- 32 Directors directly elected by the members of RHASS, representing the whole of Scotland divided into eight Electoral Areas;
- The President and four Vice Presidents and up to 20 Directors selected because of their known interest in or experience of the business of RHASS, appointed by the members at the Annual General Meeting (AGM) which was last held in April 2023;
- The Honorary Treasurer and Honorary Secretary appointed by the Board.

These office bearers form the Board of Directors of RHASS and are, by nature of their office, charity trustees. As a body, the Directors represent the RHASS membership of over 16,000.

Vacancies on the Board are advertised annually to Members. The criteria required for election and the rules governing the procedures for appointment of both Members and Directors are contained in RHASS's Royal Charter and Bye-Laws.

Training for Directors

All Directors are appropriately inducted and receive relevant training in their responsibilities and liabilities.

Organisational Structure and Management

The Trustees of the Charity are legally responsible for the overall management and control of RHASS. The work of directing the implementation of the Board's strategy is carried out under a formal scheme of delegation by the Executive Committee and the Board Committees, which meet regularly throughout the year.

The Board appointed Wylie + Bissett as internal auditors on a three-year programme. The first part of this programme was to review the governance structure of RHASS. Changes to the committee structure were implemented from July 2023 to streamline governance and set out clear delegated authority to relevant committees in line with best practice. Formal terms of reference are in place for all committees.

The Board reserves the following matters: constitutional and regulatory matters; approval of strategy, budgets and investment strategy; significant property matters and appointment of office bearers and certain senior staff members.

All other matters are delegated to the Executive Committee, chaired by the RHASS Chairman, which is supported in its work by the following:

1. Charitable Impact Committee, chaired by Will Downie
2. Development & Estates Committee, chaired by Andrew Rennie
3. Board of Highland Centre Limited, chaired by RHASS Chairman, Jim Warnock
4. Office Bearers Committee, chaired by Honorary Secretary, Susan Lawrie
5. Remuneration Committee, chaired by Honorary Treasurer, Dennis Bridgeford
6. Show Committee, chaired by RHASS Chairman, Jim Warnock

The Executive Committee reports to the Board on all matters within its remit and authority.

The Audit and Risk Committee under its independent Chair, Colin Crosby, reports directly to the Board regarding audit matters and risk governance.

Group structure and relationships

RHASS has a wholly-owned trading subsidiary, Highland Centre Ltd (HCL, company number SC265245), which facilitates third-party events at the Royal Highland Centre to generate income to support RHASS as its parent charity. The activities of this company are consolidated into the financial statements of RHASS. As outlined in the Annual Report and Financial Review sections, HCL demonstrated strong performance in year, returning £1.5m to RHASS in 2023. HCL updated its Articles in the year under review.

The Royal Highland Society Development Trust (Scottish charity number SC024206) has also been consolidated within these financial statements as it is controlled by RHASS. RHASS administers the Trust and the Trust requires RHASS's consent to appoint new trustees.

The activities of the Royal Highland Education Trust (RHET, company number SC123813 and Scottish charity number SC007492) are not consolidated on the basis that RHASS does not control RHET. RHET is an independent charity with a separate board of trustees, of which two trustees are appointed by RHASS from a maximum of twelve. RHASS provides core funding for RHET on an annual basis (the amount is shown in the awards and grants listing) and provides free-of-charge support functions including the administration, finance, IT and governance arrangements for RHET (valued at £30,000 in year); the strategic direction of RHET is controlled by the independent Board of Trustees.

The Scottish Agricultural & Rural Development Centre (SARDC) is treated as an associate and accounted for using the equity method. An associate is an entity, being neither a subsidiary nor a joint venture, in which the Society holds a long-term interest and where the organisation has a significant influence. The Society considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate. The Society holds 3/7th of the Ordinary share capital of SARDC (see note 21).

Key Management Personnel and Remuneration

The Trustees consider the Board of Trustees, the Chief Executive, the Finance Director, the Director of Operations and the Society Secretary to comprise the key management personnel of the Charity in charge of directing and controlling the organisation and running and operating it on a day-to-day basis.

Under the Bye-Laws, in line with the requirements of the Charities and Trustee Investment (Scotland) Act 2005 and in the best interests of the charity, members of the Executive Committee may be paid an allowance when on RHASS business.

RHASS's Directors are drawn from its membership, representing eight geographical areas across Scotland. Directors commit a great deal of time to the Society on a voluntary basis and, as a result of the nature of the

Society's work, membership and regional representation, a number of Directors have significant challenges in being away from their own businesses. Being able to remunerate members of the Executive Committee, who require to commit a very significant amount of time to RHASS, enables the Society to attract and retain the very best talent to the Board and Executive Committee.

No other Trustee is remunerated. Details of Trustee remuneration and expenses are disclosed in note 16. Details of related party transactions are disclosed in note 31.

The pay of RHASS's Chief Executive, the Finance Director, the Director of Operations and the Society Secretary, along with that of other members of the Senior Management Team and pay policy for the wider staff team, is reviewed annually by the Remuneration Committee, which makes recommendations to the Executive Committee, to which staffing matters are delegated. Pay is normally increased with reference to average earnings, taking into account relevant benchmarks. As a charity, it is essential that RHASS is able to attract and retain appropriately qualified and experienced staff without paying more than is necessary.

Key Management Personnel remuneration is disclosed in note 15 to the accounts.

Risk Management

The Board of Directors is responsible for ensuring that there are effective risk management and internal control systems in place to manage the major risks that could affect RHASS. Detailed consideration of such risks is delegated to the relevant Committees, assisted by the Chief Executive and the management team. Risks are identified, assessed and controls established and their effectiveness kept under review throughout the year. As noted under Organisational structure and management, the management and oversight of risk within RHASS has been further strengthened in the year, with the expanded Audit & Risk Committee taking on responsibility for the governance of risk. The Executive Committee is responsible for the day-to-day management of risk and all Committees are responsible for the management of risk within their remits, reporting to the Executive Committee, which reports to the Audit & Risk Committee, which in turn reports to the Board.

The charity categorises risks into strategic and operational under various headings including financial, infrastructure, political and legal, social factors, technology, competition and markets, stakeholder-related factors, environmental, human resources.

The Directors (trustees) have identified the following as being the principal risks and uncertainties facing the charity and its subsidiary undertakings. A summary of the plans and strategies for managing those risks are set out against each risk.

Principal Risk	Summary of mitigating plans and strategies
Financial Stability	<ul style="list-style-type: none"> • Strong budget control environment. • New financial systems to improve reporting. • Advice taken from professional advisors. • Monitoring the economic and business environment. • Strategy for price rises to be aligned at minimum to inflation.
Economic Risk	<ul style="list-style-type: none"> • Robust, organisation/charity-wide budgeting down to divisional P&Ls. • Investment in staff and systems to improve efficiency and communications with key stakeholder groups. • Robust marketing, resource and ticketing strategies. • Increase in membership fees after a number of years of static prices. • Renewed focus on fundraising and sponsorship. • Interest rate risk is kept under review. • RHASS's trading subsidiary, Highland Centre Limited (HCL), has strengthened its focus on margin from third party events. • Engagement with stakeholders such as Chamber of Commerce, finance institutions to keep wider financial environment under review to enable action if required.
West of Edinburgh Development	<ul style="list-style-type: none"> • Investment in the venue and site-wide infrastructure at Ingliston in order to continue to attract events to the site and deliver them effectively, enabling the Society to deliver its charitable objectives. • Working group set up to develop a strategic plan to address opportunities and risks. • Engagement at pre-planning application stage to mitigate risk.
Terrorism	<ul style="list-style-type: none"> • Intelligence reports received. • Physical mitigations adopted. • Staff and Director training.
Extreme Weather Events	<ul style="list-style-type: none"> • Investment in site infrastructure, including drainage. • Weather is monitored at all times during the Show and weather alerts provided. • Insurance cover.
Cyber Security	<ul style="list-style-type: none"> • Senior manager appointed with lead responsibility for data privacy and security. • Cybersecurity group reviews key risks to the business from a digital, physical and people perspective in relation to cybersecurity. • Training and guidance is provided to staff and directors. • Strong technical defences are kept under regular review. • Insurance cover. • Internal audit of cybersecurity.
Reputational Risk	<ul style="list-style-type: none"> • Policies and procedures in place to mitigate key risks. • Engagement with key stakeholders. • PR consultancy engaged. • Monitoring of media and social media. • Investment in key risk areas that may impact on reputation including facilities and the infrastructure needed to deliver safe modern events.
Degradation of Facilities	<ul style="list-style-type: none"> • Investment is being made in priority areas. • A longer-term investment plan is being developed alongside a funding strategy. • The use, and maintenance, of facilities is monitored.
Loss of Key Skills and Knowledge	<ul style="list-style-type: none"> • Induction and training provided to the Board. • Senior Office Bearer roles have a designate position where an individual is supported by the incumbent in the year prior to them taking on a role. • The senior management team have undertaken leadership training. • A Group has been implemented to develop and support those in the next level of management. • Training and development opportunities are offered to all staff. • Pay rewards are benchmarked to mitigate the risk of losing key staff, recognising the impact of the cost-of-living crisis and some risks particular to RHASS including its location on the edge of Edinburgh and the specialist nature of many of its roles.

Increased Activism	<ul style="list-style-type: none"> Public safety mitigations. Training for directors, staff and contractors. RHASS seeks to support balanced conversations and discussions around agriculture, bringing together key groups and stakeholders in a safe space for debate.
Lack of Diversity on Board	<ul style="list-style-type: none"> All members are encouraged to stand for election. For roles which are selected by the Board, the Office Bearers Committee considers diversity. Diversity training has been undertaken and this will be revisited.
Loss of Mandate to Operate	<ul style="list-style-type: none"> Along with the relevant mitigations against reputational risks, compliance with charitable requirements is kept under review. Third party events are managed under an appropriate contractual and policy framework and delivered under a separate HCL license or individual license for high-risk events. RHASS's social impact informs charitable output
Sustainability	<ul style="list-style-type: none"> Reduction of water and energy use through a programme of infrastructure works including renewables technology. New ticketing strategy which, amongst other benefits, means resources can be planned more efficiently for the Show. Reduction in printing and posting around communications with members by moving to email. Maximum recycling of all waste on our Ingliston site. Electric vehicle charging points have been installed along with other carbon reduction measures. Meetings are undertaken on a virtual or hybrid basis where appropriate to reduce travel. An organisation-wide Sustainability Group has been established.

The key risk controls used by RHASS include:

- Business Risk Register to ensure identification and understanding of key risks and that appropriate and effective mitigation measures are in place.
- Comprehensive strategic planning, budgeting and management accounting.
- A framework of financial and non-financial controls
- Governance framework including terms of reference, reporting lines and delegated authority and an annual meeting planner.
- Matters identified for action by Directors are maintained in a register and progress reported regularly back to the Board.
- Health and safety audits and reports.
- Training for Directors and staff in Health & Safety, Cyber Security, Trustee responsibilities and other relevant matters including governance, finance and leadership matters.
- Succession planning and development for key staff roles, and Board roles such as Chairman, Honorary Treasurer and Honorary Secretary.
- Appropriate types and levels of insurance. RHASS regularly and critically reviews its insurance cover to assist as a tool for risk management.

Through the risk management processes established for RHASS, the Board of Directors is satisfied that the major risks identified have been appropriately mitigated. The risk register is regularly reviewed and updated as necessary.

The processes of risk management within RHASS have been reviewed as part of the rolling programme of internal audit and the agreed recommendations arising

will be taken forward to strengthen the identification and management of risk. Work is also underway on better establishing RHASS's risk appetite.

Reserves Policy

RHASS has considered the risks to which it could be exposed and the reserves required, taking into account its current and future liabilities. RHASS holds unrestricted designated reserves for one purpose which is set out in note 25.

The balance on unrestricted reserves after the above designation is £13,057,281 (2022: £16,182,533) much of which relates to land and property held at Ingliston. In line with OSCR Guidance that a charity should maintain adequate reserves to ensure its ability to deliver its charitable objectives, this is considered sufficient to satisfy RHASS's policy of holding sufficient reserves to fund the cost of at least three months of RHASS's activities.

Objectives and Activities

RHASS's Royal Charter and Bye-Laws define its name, objectives, powers, constitution and system of election of Directors, in addition to defining their duties and those of RHASS's staff. Its objectives are defined in Clause 2 of the Royal Charter as follows:

- The advancement of education
- The advancement of citizenship and community development
- The advancement of heritage, culture and science
- The advancement of environmental protection and improvement
- The advancement of animal welfare

Review of Achievements and Performance

The Royal Charter sets out the ways in which the charity shall seek to act in furtherance of those objectives. These are set out below along with what has been done and what has been achieved as a result of the charity's work. A number of outputs advance more than one objective but are highlighted under only one.

Creatively advance the interests and priorities of rural communities and land-based industries

- A review of RHASS's social impact was undertaken. This highlighted the key issues facing the farming and rural communities in Scotland and set out how RHASS could address these issues. Following this, RHASS reviewed the framework and focus of its awards and grants programme to address those matters from the financial year beginning 1 December 2023. These will be reported on in next year's Trustees Report. This work also informed the development of RHASS's next strategy.
- RHASS took the countryside to the city, holding a Harvest Festival at St Giles Cathedral in Edinburgh, showcasing the importance of Scotland's food producers.
- RHASS supported a number of sector organisations with grants or gift in kind support including the National Sheep Association, the British Show Pony Society, the Highland Pony Society, the National Rural Mental Health Forum and the Scottish National Fat Stock Club.
- RHASS funded a memorial stone and podcast to mark the centenary of the founding of the Caithness Young Farmers, thought to be the first young farmers' group in Scotland.
- RHASS also funded a number of individuals to attend the European Ploughing Championships in Denmark.
- Member engagement – RHASS has continued to invest in its membership systems and communications. As well as improving efficiency and reducing costs, this has also helped the charity to communicate more regularly with its members about things that are of interest to them.
- RHASS's support of the Gaelic language dates back to the early days of the Society and RHASS provides a medal and monetary award to the Gaelic Learner of the Year, chosen annually by An Comunn Gàidhealach, organisers of the Royal National Mòd.

Disseminate knowledge of agriculture and allied industries to farmers and the community at large

- The Royal Highland Show is RHASS's biggest charity fundraising event and is also a very significant part of RHASS's charitable remit, as it promotes an understanding of food, farming and rural life to the wider public, with a 55% urban audience.
- Each year, RHASS showcases one of the geographical regions within Scotland where the Royal Highland Show would traditionally have been held when it travelled annually, before it moved to Ingliston. In 2023 it was

the turn of the Perth area and the theme was "The Science of Food and Drink". A number of case studies were published, featuring stories from local farmers and scientists who have worked together to safeguard and improve food and drink production and efficiency. The media pickup and engagement on these was significant, increasing our reach.

- As part of the build-up to the Royal Highland Show 2023, RHASS launched the innovative and engaging Flock to the Show campaign, which helped to bring a greater audience to the Show and raised awareness amongst the general public of key issues impacting on Scottish agriculture. It also raised funds for RHASS's charitable remit.
- As a main funder of The Royal Highland Education Trust (RHET), RHASS supports RHET's work to deliver curriculum-linked educational activities and experiences for Scotland's young people. RHET provides a mix of face-to-face and online opportunities to school children and teachers across Scotland.
- RHASS funds an annual scholarship through the Nuffield Farming Scholarships Trust, providing the scholar with the opportunity to research topics of interest in farming, food, horticulture or rural industries.
- RHASS supports attendance at the Oxford Farming Conference by a scholar and a SAYFC representative along with RHASS attendees including Directors and staff.
- 482 total media hits featuring the Royal Highland Show and Flock to the Show were achieved between April and July with an estimated 5.95 million views.

Encourage good husbandry, conservation, rural employment, training, craftsmanship, forestry and long service in such activities

- RHASS presents long-service awards to individuals who have worked in the industry for the same employer for over 30 years. Recipients receive a medal, a certificate and two free tickets to each Royal Highland Show. This year 50 awards (2022:88) were presented to individuals in the land-based and rural industries representing a total of 2,119 years' service.
- RHASS provides academic achievement award medals to students at Glasgow School of Veterinary Studies, the Royal (Dick) School of Veterinary Studies, and University of Stirling.
- RHASS sponsors and provides support to a number of awards including the Scottish Agriculture Awards, the Horse Scotland awards and the Albas awards.
- RHASS provided support for the Scottish Shearing Circuit for those competing at the 6 Nations Shearing Championships and supported the Scottish Beekeepers Association to attend the International Meeting of Young Beekeepers in Slovenia.

Assist, financially or otherwise, and confer and co-operate with agricultural, rural, horticultural, forestry, scientific, educational, charitable, cultural and other societies, institutes and other entities in Scotland and elsewhere (including, without prejudice to the foregoing generality, support for The Royal Highland Education Trust)

- Through its awards and grants programme¹, RHASS supported 21 local Scottish agricultural shows with projects ranging from the installation of permanent WiFi infrastructure to building content for its educational marquee.
- In support of its charitable objectives, RHASS provides access to its venues to organisations and businesses connected to its charitable activities free or at a much-reduced rate. In the year under review this is estimated to be worth around £181,000.
- RHASS provides free-of-charge back-office support to a number of organisations aligned with RHASS's charitable objectives. These include the Royal Highland Education Trust, the Roy Watherston Memorial Trust, the Council for Awards of Royal Agricultural Societies, Farmstrong Scotland and Women in Agriculture. The value of this support is estimated at £50,000 in the year under review.
- RHASS continued its long-standing support for RSABI, with the second year of a 3-year award to improve accessibility and enhance standards for RSABI's helpline and outreach service.
- RHASS continued financial support for a number of key sector organisations including the Scottish Association of Young Farmers Clubs, through funding and venue provision for its Cultivating Leaders Programme and donations and Moredun.
- RHASS organises and hosts the Scottish Shows Forum which enables Scottish agricultural show organisers to come together, share best practice and learn from one another. RHASS facilitates the Forum to share best practice, enable knowledge transfer among local show teams and support their common goal of educating the public about the origins of their food.
- As well as providing direct funding and awards, RHASS also provides support in kind to the agricultural and wider rural community including providing complimentary tickets to the SAYFC to facilitate their involvement in the Show.

Co-operate with government departments and other organisations concerned with or interested in agriculture, food and rural affairs

- The Royal Highland Show is a safe place for discussion and debate, hosting industry leaders, stakeholders and all-party politicians from across the country. The RHS allows the industry to engage with policy makers and influence the health of rural Scotland. Visits to the RHS in 2023 included the First Minister of Scotland, Humza Yousaf; Secretary of State for Scotland, Alister Jack; Cabinet Secretary for Rural Affairs, Land Reform and

Islands, Mairi Gougeon; and UK Minister of State for Environment, Food and Rural Affairs, Mark Spencer.

- RHASS Directors and staff attend numerous events, debates and conferences throughout the year to ensure our members' views and interests, and those of Scottish agriculture, are represented. This includes involvement in the Event Advisory Group and input to national government on a variety of matters in connection with rural affairs, the Oxford Farming Conference, NFUS Annual General Meeting and various agricultural events and conferences.
- RHASS engages regularly with Visit Scotland and Event Scotland to further its charitable objects and also with the Edinburgh Business and Policy community to ensure its interests as an organisation are well understood in Edinburgh, and also to ensure that rural topics and viewpoints are regularly involved in policy discussions and debates where they wouldn't otherwise be.
- RHASS's Directors and management team are represented on various industry groups including the SAYFC, Royal Agricultural Society of the Commonwealth (RASC), Royal Highland Education Trust, the Council for Awards of Royal Agricultural Societies (CARAS), and many others. RHASS also hosted RASC's Annual General Meeting during the 2023 Royal Highland Show.
- RHASS has provided venue and meeting support for the Food & Agriculture Stakeholders Taskforce (FAST). Through this year we have further supported the development of the FAST group and see it as a key group for future influence in the sector.
- RHASS and RHET regularly engage in a variety of Government meetings and groups, such as the Agriculture and Rural Development (ARD) Stakeholder Group and other working groups under the guidance of Mairi Gougeon, Cabinet Secretary for Rural Affairs and Islands.
- RHASS and RHET continue to play a key role in a number of steering committees and groups, including Women in Agriculture and the sectoral climate change groups, supporting recommendations to benefit rural communities, Scottish agriculture and wider related industries.

Hold and support shows, trade fairs, exhibitions, conferences or other events relating to (i) livestock and other animals, (ii) agricultural and other machinery and implements and (iii) agricultural and rural produce.

- The Royal Highland Show sold out for three days in 2023, meaning more people were able to engage with the best of food, farming and rural life than ever before.
- 2023 saw the launch of the new Agri Demo Arena, showcasing the machinery and technical innovations areas.
- RHS TV was developed from the online streamed RHS Showcase in 2021, bringing the best of Scottish food, farming and rural life to a global audience alongside a full Royal Highland Show, reaching new heights in

2023 with over 150,000 people tuning in from over 113 countries.

- The Technical Innovation Awards, one of our longest-running awards, continued in 2023, with two Gold, four Silver and three Certificates of Commendations being awarded. These awards are highly respected by manufacturers, distribution providers and inventors.
- 2023 saw the return of the Golden Shears World Sheep Shearing & Woolhandling Championships to the Royal Highland Show. The Golden Shears is the pinnacle for shearers and Wool Handlers. Teams came from as far afield as Chile, South Africa and New Zealand to compete. This represented a significant one-off cost, absorbed by RHASS in support of the agricultural sector.
- Staff and Directors have represented RHASS at events including: SAYFC 5 star Awards, ASAO Conference, Women in Agriculture, Scottish Agri Tourism Conference, ABP Winter Fair, AgriScot and Agritechnica.

Investment Policy and Performance

The portfolio of listed investments managed by Evelyn Partners (previously Smith & Williamson) and held via the Royal Highland Society Development Trust was liquidated, on the Trustees' instruction, on 17th March 2020 to minimise further losses. No further investments have been made and the portfolio retains a small cash balance.

The Society maintains a portfolio of investments in relation to restricted funds as described at note 21.

FINANCIAL REVIEW

The year to November 2023 was extremely challenging financially for the Society primarily due to the ongoing cost of living crisis, rising inflation and economic factors that have driven our cost base significantly upwards. An increase in income against budget could not offset cost increases primarily due to the prices being set in some cases twelve months in advance. However, we were delighted to deliver the 2023 Royal Highland Show and some of our challenges were offset by a positive year for our trading company, Highland Centre Limited, as it attracted and retained non-event business such as Royal Mail and delivered some fantastic live events. The Royal Highland Show was delivered in the ever-changing events landscape with costs in some areas increasing by 30% year on year. We continued our live-stream broadcasting, taking the excitement of the Show to a global audience with particular focus on Golden Shears which the Society had committed to delivering back in 2018. The cost implications of delivering this world championships of sheep shearing were significant (£494k) and show a substantial increase against the originally committed investment. Income from RHS activity was set in 2022, ahead of the challenging economic times that followed from the beginning of the financial year this report covers.

Though overall income has grown to £11.7m (2022: £11m) the overall consolidated deficit for 2023 is £3.6m (2022: £1.2m) reflecting the impact of cost-of-living crisis and rising inflation. Adjusting the deficit for depreciation and loan interest results in negative EBITDA of £2m (2022: positive £0.1m). Total funds value is £13.4m (2022: £16.9m), the movement in funds reflects the operating deficit of £3.6m, positive revaluation of our investment property by £0.2m and a positive pension movement of £0.1m.

A breakdown of the 2023 income is presented at notes 2-6. Membership revenues (£0.7m) and sponsorship (£0.7m) have remained steady year-on-year and we are extremely grateful for the continued support of our members and sponsors during these challenging times.

Turning to the balance sheet; the total fixed assets of £26.3m (2022: £26.1m) reflect additions in year of £1.1m and the depreciation charge of £1.1m (2022: £1.0m) and a positive revaluation of the investment asset by £0.2m. Current assets have decreased mainly due to cash at bank reducing to £1.4m (2022: 2.6m). This is largely due to the impact of the cost-of-living crisis on our cost base, rising inflation and the impact of interest rate increases on our bank loans.

The increasing debtor and creditors balances due in less than one year reflects the challenging operating position in the year across the group. The creditors falling due in more than one year is now classified under Long Term liabilities. The value of £2.6m (2022: £2.4m) is the result of the change in accounting policy in the past few years in relation to the life membership amortisation (£1.7m) and reclassification of lease premiums for Moxy (£0.5m) and Secure Airparks (£0.4m).

Loan repayments in the year resulted in a reduction in our loan balance to £8.7m (2022: £9.3m). Future loan liabilities are shown at note 24. Loan interest increased significantly from £299k to £495k in the year due to interest rate increases.

We are planning for a full Royal Highland Show in 2024, with significant changes made to the income and cost model and alongside we are welcoming significant committed demand for event facilities through 2024 and beyond.

Significant work has been undertaken post year end to review and assess cashflow projections, budgets and banking facilities for the Group covering a period of 12 months from the date of signing these financial statements. Our lenders have been involved in these discussions from the outset and are fully supportive of the strategy we have in place for the future success of the Society. A strategy for the medium and longer-term period has been developed to ensure the charity remains on a sustainable financial footing. We continue to undertake cost-containment measures. Taken along with the charity's substantial asset base, the Directors therefore believe that the financial outlook through to at least one year from the approval of these financial statements is positive and accordingly these financial statements are prepared on a going concern basis.

PLANS FOR THE FUTURE

RHASS is committed to being a sustainable, dynamic and progressive membership organisation playing a supportive and influential role in a thriving and innovative rural economy in Scotland.

A strategy refresh is underway, due to be published in July 2024, focusing on the Royal Highland Show; Charitable Activity; Knowledge and Education; Development and Estate and Funding and Finance. The strategy will seek to maximise use of the Society's assets to fulfil its charitable objectives in a way that promotes the Society's long-term sustainability and financial resilience. The Society will also have a greater focus on sustainability, in its widest sense and the drive to net zero and to support both the events and rural sectors in that aim.

Through 2021 and 2022, as the agricultural and events sectors moved towards recovery after the pandemic, RHASS decided to absorb rising costs to support its key stakeholder groups in line with its charitable remit. Going forward, the Society will move to a more sustainable position where costs are fully covered. As the biggest fundraising event for RHASS, this is particularly important for the Royal Highland Show.

To further ensure the financial stability of the organisation, RHASS will continue to seek to increase income and contain costs, including by exploring new income streams within the charity and the group and developing a wider fundraising proposition, outwith the Royal Highland Show. To assist the charity in the short to medium term, RHASS's bank have agreed to extend their support via an extended overdraft facility.

Following significant investment in infrastructure over the last few years, the Board has decided to pause capital investment, with the exception of works required for compliance, for the forthcoming year.

RHASS's internal auditors are in the second year of an initial 3-year programme. The purpose of this is to give assurance to the Board and indeed the members that the governance of the Society is in line with current and evolving best practice. The first report focused on organisational structure and efficiency and the agreed recommendations have been or are in the process of being implemented. As part of this ongoing work, an analysis of the costs and benefits of the board size and structure will be undertaken. A strong report on RHASS's cyber defences was received in year, with a small number of recommendations made, which are in the process of being implemented.

As noted under Risk Management above, the processes of risk management within RHASS have been reviewed as part of the rolling programme of internal audit and the agreed recommendations arising will be taken forward in the coming year. This will ensure that emerging or realised risks can be addressed swiftly.

The focus on improving systems and processes to make the organisation more efficient and effective will continue, as will investment in infrastructure, technology and digital resources and our people.



Jim Warnock
May 2024

TRUSTEES, OFFICERS AND ADVISERS

Listed below are those Charity Trustees who were in office at the end of the financial year 2023.

President

Robin Gray

Vice Presidents

Alistair Donaldson OBE

Alastair Logan

James McLaren

Maimie Paterson

Chairman

James C Warnock

Chairman Designate

James Logan

Immediate Past Chairman

William G Gray

Honorary Secretary

James Logan (to 19 July 2023)

Susan Lawrie (from 19 July 2023)

Honorary Treasurer

John G Sinclair (to 19 July 2023)

Dennis Bridgeford (from 19 July 2023)

Honorary Vice President

John G Sinclair (from 19 July 2023)

Area Directors

Aberdeen

Eric A Mutch

Andrew Rennie

David Buchanan

Philip Benzie

Lothian

William G Gray, MBE

James Logan

Jackie McCreery

Prof. Julie Fitzpatrick

Borders

Rob Livesey

Neil Thomson

Tom Tennant

Kath Dun

Dumfries & Galloway

Aylett Roan

Ian Beck

Hugh McClymont

Heather Wildman

Highland

Martin MacDonald

Dennis Bridgeford

Tom Henderson

Will Downie

Perth

Susan Lawrie

D Bruce Lang

Kay Adam

Bill Arnot

Stirling

Andrew Hornall

Gordon Sutherland

James C Warnock

John Owen

Strathclyde

David CS Alexander

Keith Campbell

Alex Bankier

Donald Harvey

Extraordinary Directors

Christo Shepherd

Louise Elder

Gordon Gray

Jim Hastings

Robbie Newlands

Fiona Roebuck

Anne Logan

Alexander C Wilkie

Rodney Blackhall

Elizabeth Ritchie

William Goldie

Katie Keiley

Carolyn Milne

Jimmy Smith

Rebecca McEwan

Gilmour Lawrie

Sarah Mackie

Bryce Sloan

British Agricultural and Garden Machinery Association (BAGMA)

Lyle Laird

Agricultural Engineers' Association (AEA)

Kenny Wilson

The Directors of The Royal Highland & Agricultural Society of Scotland are the Charity Trustees of The Royal Highland & Agricultural Society of Scotland.

The following Honorary Directors were in office at the end of the financial year

Julian Pace

Sandy Hay

Chaplain

The Reverend Gary J McIntyre

RHASS's governance year differs from its financial year and the following individuals also served during the year, leaving office on 19 July 2023

President

Ian Duncan Millar

Vice Presidents

Ronnie Black

Ewan Pate

George Taylor

Linda Tinson

Honorary Vice Presidents

Les Davidson

Chaplain

The Very Reverend Angus Morrison

Directors

Neil Wattie

Ann Redpath

Brian Yates

John Anderson

John Dowell

Grant John Turnbull

Sandy Pirie

Alistair Kenneth Sutherland

Alasdair Straker

Management Team

Chief Executive

Alan Laidlaw

Society Secretary

Marie Livingstone

Director of Operations

Mark Currie

Finance Director

David Webster

Partnership & Fundraising Manager

Alisdair Caulfield

Royal Highland Education Trust Executive Officer

Katrina Barclay

Address

Ingliston House
Royal Highland Centre
Ingliston
Edinburgh EH28 8NB

Registered Number:

SC004561

www.rhass.org.uk

0131 335 6200

Advisers

Bank

The Royal Bank of Scotland
30 Old Liston Road
Newbridge
Edinburgh EH28 8SS

Independent Auditor

Azets Audit Services
Exchange Place
3 Semple Street
Edinburgh EH3 8BL

Internal Auditors

Wylie & Bisset
168 Bath Street
Glasgow G2 4TP

Solicitors

Shepherd & Wedderburn LLP
5th Floor
1 Exchange Crescent
Conference Square
Edinburgh EH3 8UL

Actuary

JLT Benefit Solutions Ltd
Bond House
The Bourse,
Boar Lane
Leeds LS1 5EN

Insurance Brokers

Marsh Brokers Limited
Orchard Brae House
30 Queensferry Road
Edinburgh EH4 2HS

Planning Advisers

Ryden
7 Exchange Crescent
Conference Square
Edinburgh EH3 8AN

Property and Rating Advisers

Avison Young
Quayside House
127 Fountainbridge
Edinburgh EH3 9QG

Social Impact Consultants

Aleron
7a Abbey Business Park
Monks Walk
Farnham GU9 8HT

Statement of Trustees' Responsibilities in respect of the Financial Statements

The Charity's Trustees are responsible for preparing a Trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards.

The law applicable to charities in Scotland requires the Charity Trustees to prepare financial statements for each year which give a true and fair view of the Charity and of the incoming resources and application of resources of the Charity for that period. In preparing the financial statements the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the applicable
- Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable accounting standards have been followed, subject to any material departure disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and to enable them to ensure that the financial statements comply with the Charities and Trustee Investment (Scotland) Act 2005, the Charity Accounts (Scotland) Regulations 2006 (as amended), and the provisions of the Royal Charter (as amended). The Trustees are also responsible for safeguarding the assets of the Charity and taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the financial information included on the Charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the Trustees and signed on their behalf by:



James C Warnock

Chariman
22 May 2024

INDEPENDENT AUDITOR'S REPORT

Opinion

We have audited the financial statements of Royal Highland Society of Scotland (the 'charity') and its subsidiaries (the group) for the year ended 30 November 2023 which comprise the consolidated and charity Statement of Financial Activities, the consolidated and charity Balance Sheets, the consolidated Statement of Cash Flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and charity's affairs as at 30 November 2023 and of the group's and charity's income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (FRC's) Ethical Standard, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual Review, other than the financial statements

TO THE TRUSTEES OF THE ROYAL HIGHLAND & AGRICULTURAL SOCIETY OF SCOTLAND FOR THE YEAR ENDED 30 NOVEMBER 2023

and our Auditor's Report thereon. The trustees are responsible for the other information contained within the Annual Review. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- the information given in the Annual Review is inconsistent in any material respect with the financial statements; or
- proper accounting records have not been kept by the charity; or
- the charity financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the Trustees

As explained more fully in the Statement of the Trustees' Responsibilities set out on page 39, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1) (c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's Report.

The extent to which the audit was considered capable of detecting irregularities including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the FRC's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the charity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the charity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charity through discussions with the trustees, and from our knowledge and experience of the charity sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and taxation, data protection, anti-bribery, environmental, employment and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of the trustees and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;

- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing any correspondence with HMRC, relevant regulators and the charity's legal advisors.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management and the trustees as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended). Our audit work has been undertaken so that we might state to the charity's trustees, as a body, those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Azets Audit Services Statutory Auditor Chartered Accountants

Exchange Place 3
Semple Street
Edinburgh
EH3 8BL

Date: 22 May 2024

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

Azets Audit Services

Consolidated Statement of Financial Activities (including consolidated income & expenditure account)					
	Note	Unrestricted Funds	Restricted Funds	2023 Total	2022 Total
Income from:		£	£	£	£
Donations and Legacies	2	15,412	-	15,412	78,164
Charitable Activities					
- Show related Activities	3	6,114,827	-	6,114,827	4,776,126
- Memberships	3	726,640	-	726,640	615,657
- Other Activities	3	1,327,535	-	1,327,535	1,148,361
Trading Activities	4	3,434,726	-	3,434,726	4,152,616
Other Income	5	-	100,000	100,000	260,353
Investment Income	6	16,766	6,193	22,959	8,833
Total Income		11,635,906	106,193	11,742,099	11,040,110
Expenditure on:					
Cost of raising Funds	7	68,508	-	68,508	72,785
Charitable Activities					
- Show related Activities	9	8,526,177	-	8,526,177	5,934,395
- Memberships	10	1,412,620	-	1,412,620	1,060,280
- Other Activities	11	1,622,918	100,000	1,722,918	1,301,994
Trading Activities	12	3,653,418		3,653,418	3,868,014
Total Expenditure		15,283,641	100,000	15,383,641	12,237,468
Net (Expenditure)/Income on Operating Activities		(3,647,735)	6,193	(3,641,542)	(1,197,358)
Gains/Losses on investment					
Realised gains on sales of fixed assets		2,328	-	2,328	-
Realised gains/(losses) on investments		-	-	-	-
Unrealised gains/(losses) on investments	21	(18,656)	(4,648)	(23,304)	12,436
Unrealised gains on investment properties	20	150,000	-	150,000	(1,400,000)
Net (Expenditure)/Income		(3,514,063)	1,545	(3,512,518)	(2,584,922)
Corporation Tax		-			-
Net (Expenditure)/Income after tax		(3,514,063)	1,545	(3,512,518)	(2,584,922)
Actuarial gains/(losses) on Defined Benefit pension Scheme	33	50,000	-	50,000	52,000
Net movement in funds		(3,464,063)	1,545	(3,462,518)	(2,532,922)
Reconciliation of Funds					
Total Funds Brought Forward		16,746,526	137,085	16,883,611	19,416,533
Total Funds Carried Forward		13,282,463	138,630	13,421,093	16,883,611

Charity Statement of Financial Activities (including income & expenditure account)					
	Note	Unrestricted Funds	Restricted Funds	2023 Total	2022 Total
Income from:		£	£	£	£
Donations and Legacies	2	511,104	-	511,104	578,164
Charitable Activities					
- Show related Activities	3	6,114,827	-	6,114,827	4,776,126
- Memberships	3	726,640	-	726,640	615,657
- Other Activities	3	2,327,535	-	2,327,535	2,148,361
Other Income	5	-	100,000	100,000	260,353
Investment Income	6	16,564	6,193	22,757	8,832
Total Income		9,696,670	106,193	9,802,863	8,387,493
Expenditure on:					
Cost of raising Funds	7	68,508	-	68,508	72,785
Charitable Activities					
- Show Related Activities	9	8,673,961	-	8,673,961	6,121,618
- Memberships	10	1,181,440	-	1,181,440	880,070
- Other Activities	11	3,081,685	100,000	3,181,685	2,530,836
Total Expenditure		13,005,594	100,000	13,105,594	9,605,309
Net income/(expenditure) and net movement in funds before Gains & Losses on Investments		(3,308,924)	6,193	(3,302,731)	(1,217,816)
Gains/Losses on investment					
Realised gains on sale of fixed assets		2,328	-	2,328	-
Unrealised (losses)/gains on investments	21	(18,656)	(4,648)	(23,304)	12,436
Unrealised (losses)/gains on investment properties	20	150,000	-	150,000	(1,400,000)
Net income/(expenditure)		(3,175,252)	1,545	(3,173,707)	(2,605,380)
Actuarial gains/(losses) on Defined Benefit pension Scheme	33	50,000	-	50,000	52,000
Net movement in funds		(3,125,252)	1,545	(3,123,707)	(2,553,380)
Reconciliation of Funds					
Total Funds Brought Forward		16,187,658	137,085	16,324,743	18,878,123
Total Funds Carried Forward		13,062,406	138,630	13,201,036	16,324,743

Consolidated Balance Sheet			
	Note	2023	2022
Fixed Assets			
Tangible Assets	19	22,461,137	22,364,215
Investment Properties	20	3,250,000	3,100,000
Investments	21	619,707	643,079
		<u>26,330,844</u>	<u>26,107,294</u>
Current Assets			
Stock		44,662	13,640
Debtors	22	2,540,288	1,348,515
Cash at Bank and in Hand		1,420,432	2,610,940
		<u>4,005,382</u>	<u>3,973,095</u>
Creditors: Amounts falling due within one year	23	6,221,853	2,042,713
Net Current Assets		(2,216,471)	1,930,382
Long Term Liabilities			
Creditors: Amounts falling due in more than one year	23	2,562,554	2,433,790
Bank Loan	24	8,130,726	8,720,275
Pension Scheme Asset	33	-	-
Net Assets		13,421,093	16,883,611
Represented by:			
Unrestricted – general funds	25	13,277,338	16,741,401
Unrestricted – designated funds	25	5,125	5,125
Restricted funds	26	138,630	137,085
Total Funds		13,421,093	16,883,611

Approved on behalf of the Directors:




Jim Warnock
Chairman
22 May 2024

Dennis Bridgeford
Honorary Treasurer

Balance Sheet			
	Note	2023	2022
Fixed Assets			
Tangible Assets	19	22,461,134	22,364,193
Investment Properties	20	3,250,000	3,100,000
Investments	21	619,488	642,792
		<u>26,330,622</u>	<u>26,106,985</u>
Current Assets			
Stock		44,662	13,640
Debtors	22	2,568,704	1,680,873
Cash at Bank and in Hand		210,715	1,394,241
		<u>2,824,081</u>	<u>3,088,754</u>
Creditors: Amounts falling due within one year	23	5,260,387	1,716,931
Net Current Assets		(2,436,306)	1,371,823
Long Term Liabilities			
Creditors: Amounts falling due in more than one year	23	2,562,554	2,433,790
Bank Loan	24	8,130,726	8,720,275
Pension Scheme Asset	33	-	-
Net Assets		13,201,036	16,324,743
Represented by:			
Unrestricted – general funds	25	13,057,281	16,182,533
Unrestricted – designated funds	25	5,125	5,125
Restricted funds	26	138,630	137,085
Total Funds		13,201,036	16,324,743

Approved on behalf of the Directors:




Jim Warnock
Chairman
22 May 2024

Dennis Bridgeford
Honorary Treasurer

The Royal Highland and Agricultural Society of Scotland			
Consolidated Statement of Cash Flows for the year ended 30 November 2023			
	Note	2023	2022
		£	£
Net cash inflow from operating activities	27	784,002	(822,373)
Cash flows from investing activities			
Interest and dividends received		22,959	8,833
Payments to acquire tangible fixed assets		(1,102,364)	(131,013)
Sale of tangible fixed assets		2,328	-
Movement of cash within investments		68	72
Sale of investments		-	-
Rent received from investment properties		184,619	174,666
Net cash provided by/(used by) investing activities		(892,390)	52,558
Cash flows from financing activities			
Borrowings from bank loans		-	-
Repayments of borrowings		(586,799)	(581,908)
Interest paid		(495,321)	(298,531)
Net cash from/(used by) financing activities		(1,082,120)	(880,439)
Increase in cash and cash equivalents		(1,190,508)	(1,650,254)
Cash and cash equivalents at 1 December 2022		2,610,940	4,261,194
Cash and cash equivalents at 30 November 2023		1,420,432	2,610,940

Royal Highland & Agricultural Society of Scotland

Notes to the Financial Statements

1. Accounting Policies

General information

The Royal Highland Agricultural Society is established by Royal Charter. It is recognised as a Charity by the Office of the Scottish Charity Regulator under charity number SCSC004561. The principal address is Royal Highland Centre, Ingliston, Newbridge, Edinburgh, EH28 8NB. Details of the objectives of the charity are set out in the Report of the Trustees.

These financial statements are presented in pounds sterling as that is the currency in which the majority of the charity's transactions are denominated.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a. Basis of preparation and assessment of going concern

The Financial Statements have been prepared under the historical cost convention with the exception of investments which are included at market value. The Financial Statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) 2019, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The Royal Highland and Agricultural Society of Scotland (the Society) constitutes a public benefit entity as defined by FRS 102.

The financial statements have been prepared on a going concern basis after taking into consideration the following key matters.

We are planning for a full Royal Highland Show in 2024 and welcoming significant committed demand for event facilities through 2024 and beyond.

Significant work has been undertaken post year end to review and assess cashflow projections, budgets and banking facilities for the Group covering a period of 12 months from the date of signing these financial statements. Our lenders have been involved in these discussions from the outset and are fully supportive of the plans we have in place for the future success of the Society.

The Directors therefore believe that the financial outlook through to at least one year from the approval of these financial statements is positive and accordingly these financial statements are prepared on a going concern basis.

b. Group Financial Statements

These financial statements consolidate the Financial Statements of the charity and its wholly owned subsidiary Highland Centre Limited with the addition of the Royal Highland Society

Development Trust. The Charity's interest in Scottish Agricultural & Rural Development Centre Limited is accounted for as an investment in an associate. The financial statements of the Royal Highland Education Trust and the Roy Watherston Memorial Trust are not consolidated in these financial statements as they are independent trusts and not under the control of the Society.

c. Funds Structure

Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion, have created a fund for a specific purpose.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor or trust deed.

d. Income recognition

Incoming resources represent the total income receivable during the year comprising members subscriptions, rents income from shows, income from its trading subsidiary, investment income, legacies, donations and sundry other income.

Donations and legacy income are recognised in the financial statements when there is entitlement, probability of receipt and the amount is quantifiable.

Grant income, including Government Grant income, is recognised on the performance model, in accordance with the Charities' SORP. Grants that impose specified future performance-related conditions are recognised in income only when the performance related conditions are met. Grants which do not impose specified future performance-related conditions are recognised when the grant proceeds are receivable.

Membership subscription income is recognised over the period of the membership. Lifetime memberships are released over a period of twenty years commencing from the year of receipt.

Show income primarily includes ticket sales, trade stand sales, catering commission and other sundry show income such as catalogues and car parking sales. Income in advance for shows and other activities is recognised at the time of the show or other activity.

Trading income is generated by Highland Centre Limited, the trading subsidiary of the Society. Its activities relate primarily to the letting out of event space, income is recognised over the period of the let.

Rents received from leased land and buildings are included on a straight-line basis over the term of the lease. COVID-19-related rent concessions are recognised over the period of the concession.

e. Expenditure

All expenditure is accounted for on an accruals basis and is recognised when there is a legal or constructive obligation to pay for expenditure. Expenditure been allocated to the appropriate heading in the financial statements. Where costs cannot be directly attributed to a particular heading they have been allocated to activities on a basis consistent with the use of the resource.

Expenditure on raising funds

The costs of raising funds include expenditure related to the fundraising activities of the Society. This includes staff costs and organised events.

Expenditure on charitable activities

The costs of charitable activities include all expenditure associated with achieving the objectives of the Society.

Grants payable are included in the heading of Prizes and Awards in Note 18 in the Notes to the Financial Statements. Grants payable are recognised where either the award has been communicated to the beneficiary without condition and the recipient has a reasonable expectation that they will receive the grant, or any condition attaching to the award is outside the control of the charity. Institutions awarded cash grants are identified in the notes to the financial statements. Where applicable cash grants awarded to individuals are shown in aggregate.

Grants given by way of free entry to or discounted rates on exhibitors' trade stand sites at the Royal Highland Show are netted off in the total of trade stand rental income.

Prize money awarded during the Royal Highland Show is recognised as expenditure when the award is granted.

f. Taxation

The Society is in general exempt from corporation tax on its charitable activities. The taxation charge comprises current tax recognised in the trading subsidiary.

g. Fixed assets

i Tangible assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is calculated to write off the cost of fixed assets by equal instalments over their expected useful lives. The depreciation rates are as follows:

Assets under Construction	Not depreciated
Freehold property and infrastructure	15, 25 and 50 years
Exhibition Halls	Up to 50 years
Exhibition Halls - Fixtures and Fittings	5 years
Show Equipment	3, 5, 10 and 20 years
Plan, Furniture and Furnishings	5, 10 and 15 years
Office Equipment	3 years
Motor vehicles	5 years

Many of the properties which are owned by RHASS have been held for a considerable number of years and are not identified separately in the balance sheet. It would therefore not be practical to identify the costs of the component parts, without considerable cost and effort. However, whilst we have considered

this impractical, going forward all assets will be componentised on appropriate basis.

Assets under construction are not depreciated until the asset is available for use, when the asset is transferred to the appropriate fixed asset class and depreciated at the appropriate rate.

The carrying values of tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

ii Investment properties

Investment properties are carried at market value as estimated by a qualified independent valuer. These properties are not depreciated but are revalued annually with the gain or loss being recognised in the Statement of Financial Activities.

h. Investments

Details of investments together with the cost and market values at the beginning and end of the financial year appear in the notes to the Financial Statements.

Where the Society has investments in listed entities with a readily ascertainable market value, these are held at market value.

Investments in associated companies are held at a value equal to the proportionate share of the investee's net assets.

Investments in unlisted companies are held at cost and are subject to tests of impairment when indicators exist.

The Statement of Financial Activities includes the net gains and losses arising on revaluations and disposals throughout the year. The funds are largely invested to generate an above inflationary return.

i. Gains and losses on investments

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value.

Realised and unrealised investment gains and losses are recognised in the Statement of Financial Activities.

j. Stocks

Stock is made up of the show and society supplies and is represented at lower cost and net realisable value.

k. Cash and cash equivalents

Cash and cash equivalents consist of cash on hand and balances with banks.

l. Deferred Income

Deferred income arises from Members' subscriptions paid in advance, income for future shows and income for the future hire of our exhibition halls and facilities. The income is released over the period over which the economic benefits are expected to materialise. For life memberships this is expected to be twenty years.

m. Operating leases

Operating Lease rentals are charged to the Statement of Financial Activities on a straight-line basis over the period of the lease.

n. Heritage Assets

Heritage assets are not recognised in the Statement of Financial Activities. The Society's heritage assets comprise over 90 works of art and artefacts and 340 silverware and trophies. The artwork is mainly displayed in Ingliston House and the silverware and trophies used for Royal Highland Show prize givings. No material acquisitions occurred in the year, and there were no disposals. The Society chooses not to recognise these assets since reliable cost information is not available for items acquired many years ago. A full valuation of our trophies and other heritage items was interrupted by the pandemic. The initial valuation for insurance purposes in relation to works of art is £ 636,830. We intend to conclude this valuation including trophies when restrictions permit.

o. Pensions

i Defined benefit pension scheme

The Society contributes to a Defined Benefits Scheme at a rate set by the scheme trustee. This scheme was closed to new entrants on 31 March 2004 and closed to future service accruals on 1 December 2010. The pension scheme is administered by Trustees and the assets are held separately from those of the Society. Independent actuaries complete valuations triennially.

The Defined Benefits Scheme is being accounted for under Section 28 of FRS 102 with any annually calculated deficit on the funding of the scheme shown in the financial statements as a designated fund entitled "Pension Reserve" which is included with unrestricted funds in the Balance Sheet. The Society considers it prudent not to include any pension surplus on the balance sheet.

ii Personal Pension Plans

The Society contributes to Personal Pension Plans operated by Standard Life for its eligible employees. These contributions are accounted for on a defined contribution basis in accordance with FRS 102. The amounts are charged as expenditure and represent the contributions payable to those plans in respect of the accounting period. The assets of the scheme held separately from those of the Society in an independently administered fund.

p. Financial assets and financial liabilities

Financial instruments are recognised in the statement of financial activities when the Charity becomes a party to the contractual provisions of the instrument. Financial instruments are initially measured at transaction price and subsequently accounted for as set out below. A financing transaction is measured at the present value of the future payments discounted at the market rate of interest for similar debt instrument.

Financial instruments are classified as basic in accordance with Chapter 11 of FRS102.

At the end of each reporting period, basic financial instruments are measured at amortised cost using the effective interest rate method, other than listed investments which are recognised initially at cost and subsequently at fair value, which is normally mid-market value. Where the fair value cannot be reliably measured, they are recognised at cost less impairment. Gains and losses on listed investments are recorded through net income.

Financial assets are derecognised when the contractual rights to the cash flows from the asset expire, or when the Charity has transferred substantially all the risks and rewards of ownership. Financial liabilities are derecognised only once the liability has been extinguished through discharge, cancellation or expiry.

q. Judgements in applying accounting policies and key sources of estimation uncertainties

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the charity's accounting policies.

The trustees of the Society are satisfied that accounting policies are appropriate and applied consistently. There are a number of actuarial assumptions used in the quantification of the group's pensions commitments which are described in Note 33.

Investment properties are held at valuations supported by a qualified independent valuer.

Lifetime membership periods are estimated to be 20 years.

2	Income from donations and legacies	Group		Charity	
		2023	2022	2023	2022
		£	£	£	£
	Donations and legacies received	15,412	78,164	511,104	78,164
	Donation from subsidiary	-	-	-	500,000
		15,412	78,164	511,104	578,164

3	Income from charitable activities (Group and Charity)	2023		2022	
		£		£	
	Income from Royal Highland Show				
	Entry fees for livestock and competitions, trade stand income and royalties		2,227,833		1,922,793
	Gates and car park revenue		2,320,435		2,037,562
	Sponsorship, advertising and publication sales		656,993		715,788
	Other income		909,566		99,983
			6,114,827		4,776,126
	Income from membership				
	Membership subscriptions		726,640		615,657

	Income from other charitable activities	Group		Charity	
		2023	2022	2023	2022
		£	£	£	£
	Rents from buildings, hotel signage and car parks	1,232,901	1,008,082	2,232,901	2,008,082
	Other Society income	94,634	140,279	94,634	140,279
		1,327,535	1,148,361	2,327,535	2,148,361

4	Income from trading activities (Group)	Group		Charity	
		2023	2022	2023	2022
		£	£	£	£
	The wholly owned trading subsidiary Highland Centre Ltd (HCL) is incorporated in the United Kingdom (Company Number SC265245)				
	Income from the Highland Centre Ltd				
	Outside areas		72,760		516,471
	Exhibition hall lets		1,154,167		840,266
	Income from car parks		206,213		154,354
	Other income		2,001,586		2,641,525
			3,434,726		4,152,616

5	Other income	Group		Charity	
		2023	2022	2023	2022
		£	£	£	£
	Grants from Farmstrong project	100,000	-	100,000	-
	Scottish Government Grant funding	-	200,000	-	200,000
	Business interruption insurance claim	-	60,353	-	60,353
		100,000	260,353	100,000	260,353

The amount shown under insurance claim represents the final settlement on a claim under the Society's business interruption policy due to the impact of Covid-19 on activities in the year to 30 November 2022.

6	Investment income	Group		Charity	
		2023	2022	2023	2022
		£	£	£	£
	Unrestricted funds				
	Dividends	165	-	-	-
	Bank interest	16,601	3,399	16,564	3,398
		16,766	3,399	16,564	3,398

	Restricted funds	Group		Charity	
		2023	2022	2023	2022
		£	£	£	£
	Dividend income	6,193	5,434	6,193	5,434
		22,959	8,833	22,757	8,832

7	Expenditure on raising funds	Group		Charity	
		2023	2022	2023	2022
		£	£	£	£
	Depreciation	7,090	11,367	7,090	11,367
	Support and governance costs	61,418	61,418	61,418	61,418
		68,508	72,785	68,508	72,785

8	Analysis of expenditure on charitable activities – Group		2023	
			Direct	Support & governance
				2023 Total
	Charitable expenditure			
	Show-related activities	6,949,645	1,576,532	8,526,177
	Membership	384,470	1,028,150	1,412,620
	Other activities	1,028,995	693,923	1,722,918
		8,363,110	3,298,605	11,661,715

		2022		
		Direct	Support & governance	
			2022 Total	
	Charitable expenditure			
	Show-related activities	4,891,742	1,042,653	5,934,395
	Membership	296,734	763,546	1,060,280
	Other activities	788,779	513,215	1,301,994
		5,977,255	2,319,414	8,296,669

		2023		
		Direct	Support & governance	
			2023 Total	
	Charitable expenditure			
	Show-related activities	6,949,645	1,724,316	8,673,961
	Membership	384,470	796,970	1,181,440
	Other activities	1,307,104	1,874,581	3,181,685
		8,641,219	4,395,867	13,037,086

		2022		
		Direct	Support & governance	
			2022 Total	
	Charitable expenditure			
	Show-related activities	4,891,742	1,229,876	6,121,618
	Membership	296,734	583,336	880,070
	Other activities	1,070,392	1,460,444	2,530,836
		6,258,868	3,273,656	9,532,524

9 Expenditure on Show-related activities	Group		Charity	
	2023	2022	2023	2022
	£	£	£	£
Showyard preparation - materials & contractors	1,046,973	792,899	1,046,973	792,899
Showyard preparation - hire of equipment	990,029	738,174	990,029	738,174
Forage and bedding	21,987	28,346	21,987	28,346
Remuneration and expenses of Show staff *	206,787	259,241	206,787	259,241
Hotel and travelling expenses of Show staff	147,547	218,207	147,547	218,207
Music and special events	256,954	419,808	256,954	419,808
Public safety (including police & ambulance)	873,825	789,625	873,825	789,625
Advertising and promotion	519,003	584,899	519,003	584,899
Other expenditure	167,034	176,311	167,034	176,311
Golden Shears	494,223	-	494,223	-
RHS TV	259,645	-	259,645	-
Hoolie	539,581	-	539,581	-
Flock to the Show	84,224	-	84,224	-
Show Insurance	90,362	-	90,362	-
Payroll and related costs	492,981	222,297	492,981	222,297
Prizes & awards	296,417	194,285	296,417	194,285
Depreciation	462,073	467,650	462,073	467,650
Support and governance costs	1,576,532	1,042,653	1,724,316	1,229,876
	8,526,177	5,934,395	8,673,961	6,121,618

* These costs are the staffing costs directly linked to the organisation and delivery of RHS activity in any year.

10 Expenditure on Membership	Group		Charity	
	2023	2022	2023	2022
	£	£	£	£
Prizes & awards	331,177	239,310	331,177	239,310
Depreciation	53,293	57,424	53,293	57,424
Support & governance costs	1,028,150	763,546	796,970	583,336
	1,412,620	1,060,280	1,181,440	880,070

11 Expenditure on other charitable Activities	Group		Charity	
	2023	2022	2023	2022
	£	£	£	£
Unrestricted Funds				
Society events	60	4,314	60	4,314
Payroll and related costs *	724,077	571,447	724,077	571,447
Depreciation	204,858	213,018	204,858	213,018
Costs relating to subsidiary	-	-	278,109	281,613
Support and governance costs (notes 13 & 14)	693,923	513,215	1,874,581	1,460,444
	1,622,918	1,301,994	3,081,685	2,530,836

* Includes costs relating to restructure, see note 15

Restricted funds				
Farmstrong Grant	100,000	-	100,000	-
	1,722,918	1,301,994	3,181,685	2,530,836

12 Expenditure on trading activities	Group		Charity	
	2023	2022	2023	2022
	£	£	£	£
Payroll and related costs	139,483	86,699	-	-
Letting & contracting costs	1,993,634	2,456,831	-	-
Depreciation	278,109	280,990	-	-
Support costs	1,242,192	1,043,494	-	-
	3,653,418	3,868,014	-	-

13 Expenditure on Governance	Group		Charity	
	2023	2022	2023	2022
	£	£	£	£
Cost of AGM & other meetings	366,849	200,958	365,800	198,868
Audit fees *	45,536	42,325	37,020	35,750
Professional fees	11,033	30,108	3,164	23,865
Key management salaries	170,000	170,031	170,000	170,031
	593,418	443,422	575,984	428,514

14 Support costs and analysis of expenditure by activity	Group		Charity	
	2023	2022	2023	2022
	£	£	£	£
Society payroll	896,525	651,522	896,525	651,522
Professional fees	397,324	241,584	397,324	241,584
Estate costs	1,332,874	1,042,047	1,332,874	1,042,047
Vehicle costs	9,490	6,835	9,490	6,835
Rates	60,083	82,546	60,083	82,546
Insurance	273,295	200,796	273,295	200,796
Advertising and publicity	137,765	178,504	105,358	122,304
Printing, stationery and communications	81,010	59,356	77,955	59,356
Financial charges	51,219	52,490	44,747	49,266
Interest charges on Loan	495,321	298,531	495,321	298,531
Other costs	273,891	166,693	188,327	151,773
Governance costs	593,418	443,422	575,984	428,514
	4,602,215	3,424,326	4,457,283	3,335,074

Support costs have been allocated as follows:

Cost of raising funds	61,418	61,418	61,418	61,418
Show-related activities	1,576,532	1,042,653	1,724,316	1,229,876
Trading activities	1,242,192	1,043,494	-	-
Membership	1,028,150	763,546	796,970	583,336
Other	693,923	513,215	1,874,581	1,460,444
	4,602,215	3,424,326	4,457,285	3,335,074

15 Staff costs	2023	2022
	£	£
Wages & salaries	1,966,849	1,324,720
Social security costs	199,014	161,179
Pension costs	257,202	216,097
Temporary Show staff	-	201,002
	2,423,065	1,902,998

These have been allocated as follows:

Fundraising activities	61,418	61,418
Show-related activities	701,758	570,825
Trading activities	348,260	234,225
Membership	208,777	147,526
Other	932,852	718,973
Governance	170,000	170,031
	2,423,065	1,902,998

The monthly average number of employees during the year was 49 (2022: 38) of which 45 were permanent and 4 was temporary (2022: 37 were permanent and 1 was temporary), based on actual headcount.

The split by activity is:	2023	2022
	No.	No.
Fundraising	2	2
Show related activities	9	7
Trading activities	10	6
Membership	3	3
Other	20	16
Governance	5	4

The number of employees where salaries (including benefits in kind) were above £60,000 for the year were:

	2023	2022
	No.	No.
Between £170,000 – £179,999	1	-
Between £160,000 – £169,999	-	1
Between £150,000 – £159,999	-	-
Between £140,000 – £149,999	-	-
Between £130,000 – £139,999	-	-
Between £120,000 – £129,999	-	-
Between £110,000 – £119,999	-	-
Between £100,000 – £109,999	1	-
Between £90,000 – £99,999	-	-
Between £80,000 – £89,999	1	1
Between £70,000 – £79,999	1	1
Between £60,000 – £69,999	-	-

The contribution towards Pension Costs for employees where salaries were above £60,000 for the year ended 30 November 2023 was £42,311 (2022: £27,819). Retirement benefits for these employees were accruing under a defined contribution scheme.

Key Management personnel for the Group and the Charity are the same and comprise the Chief Executive, Director of Operations, Finance Director and Society Secretary. The total employee benefits of the Key Management personnel are £476,440 (2022: £396,965 - Finance Director not included in 2022 figure).

Of the pension costs, £165,434 relates to employer contributions to defined contribution plans and the remainder relates to costs related to the RHASS defined benefit scheme. This last is a legacy scheme, long-closed to new entrants and accruals.

16 Trustees' expenses and remuneration	2023	2022
	£	£
a) Trustees' expenses reimbursed		
The aggregate amount of expenses incurred and reimbursed to Directors was:	8,808	2,644
Directors' (20 in total (2021:14)) expense claims for attending internal and external meetings		

b) Trustees' remuneration

In addition to the expenses reimbursed above, the following Trustees were paid in regards to their role on the Executive Committee:

Mr WG Gray £850 (2022: £4,220), Mr J Logan £450 (2022: £768), Mr D Bridgeford £400 (2022: £1,781)
Mr J Pace £200 (2022: £687), Mr WF Arnot £500 (2022: £nil), Mr S Hay £900 (2022: £624)
Mr JG Sinclair £850 (2022: £2,237), Mr JC Warnock £9,313 (2022: £3,075)

The legal authority under which these payments are made is stated within the Society Bye-Laws. Bye-Law 14b states that members of the Executive Committee may be paid for attendance at each meeting of the Executive Committee and other Society business, such sum as shall be determined from time to time by the Board of Directors.

17 Auditor's remuneration

	2023	2022
	£	£
Audit services	46,850	42,260
Non Audit services (Tax and Corporate Finance)	5,340	1,515

18 Grants Paid

Cash grants were paid to the following bodies during the year:

	2023	2022
	£	£
Royal Highland Education Trust	181,806	144,028
RSABI	16,000	16,000
Nuffield Scholarship	12,000	6,500
Moredun Institute	3,000	3,000
SAYFC	20,000	10,083
Edinburgh Veterinary School	0	3,000
Horse Scotland	5,000	5,000
Glasgow Veterinary School	4,050	4,950
Oxford Farming Conference – grant for delegates	1,452	750
Shearing Grant	1,260	1,260
British Horse Society	0	8,555
ASOS Conference	0	1,895
Scottish Agritourism	0	3,250
Northern Highland Initiative	0	4,500
FAST	433	934
RHASS Presidential Initiative	0	10,000
Lantra	579	0
Equine Grass Sickness	4,850	0
BSPS	3,500	0
European Ploughing Championships	2,500	0
Local Show Grants	42,873	0
Beekeepers Association	1,800	0
Others – Miscellaneous	14,333	3,959
	315,436	227,664

Expenditure on certificates and medals for long service, skills and academic achievement was as follows:

	2023	2022
	£	£
Long service certificates and ploughing medals	5,487	5,733
Other medals	7,255	3,432
	12,742	9,165
Total Grants Paid	328,178	236,829

Group Fixed Assets	Assets under										Total £
	Ingliston Showsite £	Construction £	Exhibition Hall £	Show Equipment £	Plant £	Office Equipment £	Furniture, Paintings £	Motor Vehicles £			
Cost											
As at 30 November 2022	2,758,418	22,871,446	168,964	6,223,816	472,516	1,244,757	760,353	135,309	41,651	34,677,230	
Additions	-	978,460	-	48,020	-	-	72,678	3,206	-	1,102,364	
As at 30 November 2023	2,758,418	23,849,906	168,964	6,271,836	472,516	1,244,757	833,031	138,515	41,651	35,779,594	
Depreciation											
As at 1 December 2022	-	6,778,993	-	3,068,292	431,350	1,215,429	677,048	100,253	41,650	12,313,015	
Charge for year	-	795,103	-	140,877	11,186	22,809	26,488	8,978	1	1,005,442	
As at 30 November 2023	-	7,574,096	-	3,209,169	442,536	1,238,238	703,536	109,231	41,651	13,318,457	
Net Book Value											
As at 30 November 2023	2,758,418	16,275,810	168,964	3,062,667	29,980	6,519	129,495	29,284	-	22,461,137	
As at 30 November 2022	2,758,418	16,092,453	168,964	3,155,524	41,166	29,328	83,305	35,056	1	22,364,215	
Charity Fixed Assets											
Cost											
As at 30 November 2022	2,758,418	22,871,446	168,964	6,223,816	472,516	1,211,757	664,076	135,309	22,500	34,528,802	
Additions	-	978,460	-	48,020	-	-	72,678	3,206	-	1,102,364	
As at 30 November 2023	2,758,418	23,849,906	168,964	6,271,836	472,516	1,211,757	736,754	138,515	22,500	35,631,166	
Depreciation											
As at 30 November 2022	-	6,778,993	-	3,068,292	431,350	1,182,430	580,791	100,253	22,500	12,164,609	
Charge for year	-	795,103	-	140,877	11,186	22,811	26,468	8,978	-	1,005,423	
As at 30 November 2023	-	7,574,096	-	3,209,169	442,536	1,205,241	607,259	109,231	22,500	13,170,032	
Net Book Value											
As at 30 November 2023	2,758,418	16,275,810	168,964	3,062,667	29,980	6,516	129,495	29,284	-	22,461,134	
As at 30 November 2022	2,758,418	16,092,453	168,964	3,155,524	41,166	29,327	83,285	35,056	-	22,364,193	

Works of art and items of historical interest are not recognised, since reliable cost information is not available for items acquired many years ago. A full valuation of our trophies and other heritage items was completed in 2022. The valuation for insurance purposes is £3,425,000. Depreciation is split out by activity on notes 7, 9, 10, 11 and 12.

20 Group Fixed Assets – Investment Properties	2023	2023	2022	2022
	£	£	£	£
	Group	Charity	Group	Charity
Cost				
As at 30 November 2022	3,100,000	3,100,000	4,500,000	4,500,000
Revaluation	150,000	150,000	(1,400,000)	(1,400,000)
As at 30 November 2023	3,250,000	3,250,000	3,100,000	3,100,000

Investment property was valued at £3,250,000 as at 30 November 2023 by an independent surveyor Derek Reid MRICS, an RICS qualified valuer with Avison Young. The basis of valuation was fair value, referenced to market value subject to the lease agreement in place.

21 Investments	2023	2023	2022	2022
	£	£	£	£
	Group	Charity	Group	Charity
Listed investments	319	-	387	-
Listed investments held for Special Funds	105,944	105,944	110,592	110,592
Investment in subsidiaries	-	100	-	100
Other investments	532,100	532,100	521,594	521,594
Revaluation	(18,656)	(18,656)	10,506	10,506
	619,707	619,488	643,079	642,792

Listed investments

Listed investments were held solely by the Royal Highland Development Trust a subsidiary of Royal Highland and Agricultural Society of Scotland. Investments were included at fair value, their market value, and are held primarily to provide an investment return for the Trust. As reported in last year's accounts, the portfolio of listed investments managed by Evelyn (formerly Smith & Williamson) were liquidated, on the Trustees' instruction, on 17th March 2020 to minimise further losses. No further investments have been made in the current year and the portfolio retains a small cash balance.

Gains or losses on sale of investments are accounted for in the Statement of Financial Activities.

	2023	2022
	£	£
Investments		
Market value at 1 December	387	110
Disposals at current value	(68)	(110)
Market value at 30 November excluding portfolio cash	319	-
Portfolio cash held pending reinvestment		387
Market value at 30 November including portfolio cash	319	387

Market Value at 30 November

	2023	2022
Equities	-	-
Market value at 30 November excluding portfolio cash	-	-
Portfolio cash held pending reinvestment	319	387
Market value at 30 November including portfolio cash	319	387

Investments in special funds

Investments in special funds are investments which are held within restricted funds to provide an income to facilitate the specific purposes of the fund.

Consolidated and charity investments	Units	Cost	Market Value	Unrealised Gains/ (Losses)	Market Value
Special Funds:		£	2023 £	(Losses)	2022 £
AJ Lilburn Forestry Trophy Fund					
<i>M&G Charifund Income Units</i>	87	500	1,209	(75)	1,284
Consolidated Prize Fund					
<i>M&G Charifund Income Units</i>	1,244	8,032	17,289	(1,073)	18,362
<i>2.5% Treasury Stock 2024</i>	1,500	5,047	7,205	1,171	6,034
Sir William Young Memorial Fund					
<i>National Savings Bond</i>		5000	5000	-	5,000
<i>Council for Awards of Royal Agricultural Societies (CARAS)</i>					
<i>M&G Charifund Income Units</i>	4186	46,000	58,177	(3,612)	61,789
Trophy Maintenance Fund					
<i>M&G Charifund Income Units</i>	1,228	10,240	17,064	(1,059)	18,123
		74,819	105,944	(4,648)	110,592

Other investments

The Society holds 3/7ths of the issued share capital of Scottish Agricultural & Rural Development Centre Ltd (SARDC). This investment is now treated as an associate and carried at a fair value of £513,419. The net assets of SARDC at 28 February 2023 were £1,197,978 (2022: £1,241,506) and the loss for the year was £(43,528) (2022: £(60,486)). For fair value purposes the net assets for SARDC were adjusted to reflect property revaluation at 24 November 2021 carried out by George Hipwell MRICS FAAV of Davidson & Robertson

A dividend of £nil was received from SARDC during the year. (2022: £nil)

The Society's shareholding in Tay Forth Machinery Ring Ltd is 25 shares of £1 each.

Investment in subsidiaries*Highland Centre Ltd*

The Society has a £100 investment in Highland Centre Limited. Highland Centre Limited is a wholly owned subsidiary of the Society with an authorised share capital of £1,000,000. As at 30 November 2023 its total assets were £1,651,546 (2022: £1,610,487), total liabilities £1,446,065 (2022: £1,066,049) and net assets £205,481 (2022: £544,438). For the year to 30 November 2023 its turnover was £3,434,726 (2022: £4,152,616), total expenditure £3,240,117 (2022: £3,632,043) and profit for the year £194,609 (2022: £520,573).

Royal Highland Society Development Trust (RHSDT)

As at 30 November 2023 the trust had total assets of £14,663 (2022: £14,520), liabilities of £nil (2022: £nil) and net assets of £14,663 (2022: £14,520). For the year to 30 November 2023 the trust had total income of £1,850 (2022: £1,344), total expenditure of £1,707 (2022: £72) and surplus for the year of £143 (2022: £98 deficit).

Edinburgh Arena Limited

The Society owns the entire Share Capital of Edinburgh Arena Limited. This company is dormant and trading has not commenced.

22 Debtors and prepayments	2023 £ Group	2023 £ Charity	2022 £ Group	2022 £ Charity
Trade debtors	883,131	479,932	570,945	410,772
Taxes receivable from HMRC	856,403	1,050,721	44,000	156,895
Amount due from subsidiary undertaking	-	290,278	-	627,367
Prepayments	331,537	331,530	323,178	323,178
Accrued income and other debtors	469,217	416,243	410,392	162,661
	2,540,288	2,568,704	1,348,515	1,680,873

23 Creditors and accrued charges

Due within one year	2023 £ Group	2023 £ Charity	2022 £ Group	2022 £ Charity
Trade creditors	2,709,317	2,321,432	681,622	501,071
Accruals	783,086	523,337	356,755	294,784
Deposits	571,263	257,431	120,663	37,403
Social Security and other taxes	54,398	54,398	39,430	39,430
Bank loan repayments	589,549	589,549	586,799	586,799
Deferred income	184,859	184,859	212,265	212,265
Other creditors	1,329,381	1,329,381	45,179	45,179
	6,221,853	5,260,387	2,042,713	1,716,931

Due in more than one year	2023 £ Group	2023 £ Charity	2022 £ Group	2022 £ Charity
Bank loan repayments	8,130,726	8,130,726	8,720,275	8,720,275
Deferred income	2,562,544	2,562,554	2,433,790	2,433,790
	10,693,280	10,693,280	11,154,065	11,154,065

Deferred income and accrued charges includes £1,728,743 in relation to member subscriptions (2022: £1,566,536) and £1,018,671 in relation to advance payments related to the lease of land (2022: £1,033,498). In accordance with the change in accounting policy as outlined in note 1, the deferred income relates to the remaining balance of all life memberships over their amortised life of 20 years. Deferred income in relation to land consisted of up-front lease payments which are to be released over the course of the lease. Amounts due in less than or more than one year are reflected in the tables above.

	Advance lease receipts £	Other income in advance	Member subscriptions £	Total £
Deferred income				
At 1 December 2022	1,033,498	46,021	1,566,536	2,646,055
Released in year	(520,535)	(50,127)	(143,577)	(714,239)
Deferred in year	505,707	4,106	305,784	815,597
At 30 November 2023	1,018,671	-	1,728,743	2,747,413

24 Bank loans

The Society has entered into loan agreements with RBS to fund infrastructure works at the Society's premises. The total facility capacity of the various loans is £8 million. At the balance sheet date £8.7m remains outstanding, repayable over 10 years at fixed and variable rates. The loans are secured over certain of the Society's assets. Following an repayment holiday agreed with our primary lender RBS capital repayments recommenced from July 2021.

Following the outbreak of Covid pandemic and consequent adverse impact on the Society's finances, the Society arranged a further £2.5m CBIL loan through its primary lender RBS, the loans being secured by granting further security over certain of the Society's assets. The Government met the initial interest costs on the CBIL loan and loan repayments commenced from August 2021. The Society has a long-term repayment strategy in place.

	2023 £ Group	2023 £ Charity	2022 £ Group	2022 £ Charity
Due within one year	589,549	589,549	586,799	586,799
Due between one and two years	592,391	592,391	589,549	589,549
Due between two and five years	7,538,335	7,538,335	4,664,058	4,664,058
Due in more than five years	-	-	3,466,668	3,466,668
Total secured loans	8,720,275	8,720,275	9,307,074	9,307,074
Less due within one year (see note 23)	589,549	589,549	586,799	586,799
Total loans due in more than one year	8,130,726	8,130,726	8,720,275	8,720,275

25 Unrestricted funds

The capital account consists of unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Society.

Designated funds are unrestricted funds earmarked by the Trustees for specific future purposes, to be released when that purpose has been fulfilled.

	£ Group	£ Charity
General funds	13,277,338	13,057,281
Designated funds	5,125	5,125
	13,282,463	13,062,406

General funds

This represents the net surpluses and deficits accumulated on the operations of the Society.

	2023 £ Group	2023 £ Charity	2022 £ Group	2022 £ Charity
As at 1 December 2022	16,741,401	16,182,533	19,281,687	18,743,277
Income for year	11,635,906	9,696,670	10,834,676	8,182,059
Expenditure for year	(15,283,641)	(13,005,594)	(12,037,468)	(9,405,309)
Gains/(Losses) for year	133,672	133,672	(1,389,494)	(1,389,494)
Transfer from designated funds	-	-	-	-
Actuarial gains	50,000	50,000	52,000	52,000
	(3,464,063)	(3,125,252)	(2,540,286)	(2,560,744)
As at 30 November 2023	13,277,338	13,057,281	16,741,401	16,182,533

Designated Funds

	2023 £ Group	2023 £ Charity	2022 £ Group	2022 £ Charity
Paintings Restoration Fund	5,125	5,125	5,125	5,125
	5,125	5,125	5,125	5,125

26 Special restricted funds (Charity)

	Balance	Incoming resources	Resources expended	Gains/ (losses)	Balance
	2022				2023
AJ Lilburn Forestry Trophy Fund	1,622	74	-	(75)	1,621
Sir William Young Memorial Fund	6,069	143	-	-	6,212
Consolidated Prize Fund	29,311	1,400	-	98	30,809
Trophy Maintenance Fund	21,607	1,381	-	(1,059)	21,929
Council of Awards for Royal Agricultural Societies	78,476	3,195	-	(3,612)	78,059
Farmstrong Grant specifically restricted to the Farmstrong Programme	-	100,000	(100,000)	-	-
	137,085	106,193	(100,000)	(4,648)	138,630

	Balance	Incoming resources	Resources expended	Gains/ (losses)	Balance
	2021				2022
AJ Lilburn Forestry Trophy Fund	1,460	137	-	25	1,622
Sir William Young Memorial Fund	6,032	37	-	-	6,069
Consolidated Prize Fund	27,972	983	-	356	29,311
Trophy Maintenance Fund	20,286	970	-	351	21,607
Council of Awards for Royal Agricultural Societies	73,971	3,307	-	1,198	78,476
Scottish Government Grant - grant funding specifically restricted to the Royal Highland Show	-	200,000	(200,000)	-	-
	129,721	205,434	(200,000)	1,930	137,085

AJ Lilburn Forestry Trophy Fund

The AJ Lilburn Forestry Trophy Fund is a restricted fund for the maintenance of the Alistair J Lilburn of Coull Trophy.

Sir William Young Memorial Fund

The Sir William Young Memorial Fund is a restricted fund for the annual award of a cash sum to the person considered by the Society's Directors to have made an outstanding contribution to livestock breeding in Scotland.

Consolidated Prize Fund

The Consolidated Prize Fund was created on 12 August 1987 by realising the individual investments held by the Prize Fund and amalgamating them into government stock and Charifund Income Units. The investment income and awards are distributed according to the ratio of each individual prize funds contribution to the total funds applied to the new investments, thus retaining the restricted nature of the individual prize funds. Awards are distributed annually in July and represent for this financial year the receipts for the period 1 July 2022 to 30 June 2023. Receipts from 1 July 2023 to 30 November 2023 are carried forward for distribution the following year.

Trophy maintenance fund

Since 1989 donors of new trophies have been required to supply a cash sum to purchase M&G Charifund Income Units to provide for trophy maintenance costs.

Council for Awards of Royal Agricultural Societies (CARAS)

In 2013 a fund was set up, from donations made by members of the Council for Awards of Royal Agricultural Societies (CARAS). The funds collected were used to purchase M&G Charifund Income Units. The monies earned from dividends received, fund an annual awards scheme that grants funding to candidates who have limited access to other forms of funding.

Farmstrong Grant

RHASS administers this fund on behalf of Farmstrong Scotland. During the year, RHASS received £100,000 in grant funding, which was subsequently awarded on to Farmstrong Scotland. This balance of £100,000 was held by RHASS on behalf of Farmstrong Scotland at the year end.

27 Reconciliation of surplus for year to net cash inflow from operating activities	2023 £	2022 £
Net income/(expenditure)	(3,641,542)	(1,197,358)
Pension fund charge less contributions made	50,000	52,000
Depreciation	1,005,442	1,025,946
(Gain)/loss on sales and disposals of fixed assets	-	-
Interest and dividend receivable	(22,959)	(8,833)
Loan interest paid	495,321	298,531
Decrease/(increase) in stock	(31,022)	(7,228)
Decrease/(increase) in debtors and prepayments	(1,191,773)	755,086
Increase/(decrease) in creditors and accrued charges	4,305,154	(1,565,851)
Rent received from investment properties	(184,619)	(174,666)
	784,002	(822,373)

28 Analysis of cash and cash equivalents and reconciliation of net debt	2022	Cash Flow	2023
Bank	2,593,049	(1,190,786)	1,402,263
Fund bank accounts	17,341	716	18,057
Cash	550	(438)	112
Total cash and cash equivalents	2,610,940	(1,190,508)	1,420,432
Bank loans due in less than 1 year	586,799	2,750	589,549
Bank loans due in more than 1 year	8,720,275	(589,549)	8,130,726
Net debt	6,696,134	603,709	7,299,843

29 Analysis of net assets between funds					
Group	Tangible		Net Current Assets	Long Term Liabilities	Total
	Fixed Assets	Investments			
Unrestricted funds	25,711,137	513,763	(2,249,157)	(10,693,280)	13,282,463
Restricted funds	-	105,944	32,686	-	138,630
Total as at 30 November 2023	25,711,137	619,707	(2,216,471)	(10,693,280)	13,421,093

Unrestricted funds	25,464,215	532,487	1,903,889	(11,154,065)	16,746,526
Restricted funds	-	110,592	26,493	-	137,085
Total as at 30 November 2022	25,464,215	643,079	1,930,382	(11,154,065)	16,883,611

Charity	Tangible		Net Current Assets	Long Term Liabilities	Total
	Fixed Assets	Investments			
Unrestricted funds	25,711,134	513,544	(2,468,992)	(10,693,280)	13,062,406
Restricted funds	-	105,944	32,686	-	138,630
Total as at 30 November 2023	25,711,134	619,488	(2,436,306)	(10,693,280)	13,201,036

Unrestricted funds	25,464,193	532,200	1,345,330	(11,154,065)	16,187,658
Restricted funds	-	110,592	26,493	-	137,085
Total as at 30 November 2022	25,464,193	642,792	1,371,823	(11,154,065)	16,324,743

30 Financial Commitments	2023 £	2022 £
The annual commitment under non-cancellable operating leases was as follows:		
Operating leases for plant & machinery expiring:		
Within one year	0	25,763
Within two to five years	0	396
Total commitment for the life of all leases	0	26,159

31 Related Party Transactions

During the year the Charity entered into transactions with the following related parties. All transactions were in the course of ordinary business for the Charity. The value of transactions, and nature of the transactions are included below. There were no outstanding balances at 30 November 2023 (2022: nil). Given the nature of RHASS's operations, the number of board members and the inter-linked sector in which it operates, it is inevitable that RHASS will enter into transactions with related parties. Those that are considered material to either entity involved in a transaction are disclosed below.

Related Party	Related Directors	Sales to Related Party	Dividend Received
Scottish Agricultural & Rural Development Centre Ltd	2023 A Laidlaw, JG Sinclair	3,000	nil
	2022 A Laidlaw, JG Sinclair	3,000	nil

The Charity has a 3/7ths interest in SARDC Ltd. Included within sales to SARDC are fees of £3,000 (2022: £3,000) in respect of provision of Directors for the company, which are paid directly to the Charity.

Farmstrong - RHASS provided foundation grant funding to Farmstrong Scotland. RHASS administers this fund on behalf of Farmstrong Scotland. During the year RHASS received £100,000 in grant funding which was subsequently awarded on to Farmstrong Scotland, this balance of £100,000 was held by RHASS on behalf of Farmstrong Scotland at the year end

Transactions between RHASS and its wholly-owned trading subsidiary Highland Centre Limited (HCL) were: a management fee received of £1,000,000 (2022: £1,000,000), gift aid donation received of £495,692 (2022: £500,000) and a number of small recharges. Year-end balance was £290,278 due from HCL (2022: £627,367).

There were no other related party transactions in 2023.

32 Connected Bodies

The Royal Highland Education Trust (Scottish Charity Number SC007492) is administered by the Society. No fee is charged for this service.

The Roy Watherston Memorial Trust (Scottish Charity Number SC007609) is administered by the Society. No fee is charged for this service.

The Royal Highland Society Development Trust was established on 16 November 1995 under Deed of Trust. It is a charitable trust (Scottish Charity Number SC024206) and has five trustees in common with RHASS.

The address of the Royal Highland Education Trust, the Roy Watherston Memorial Trust, and the Royal Highland Society Development Trust is Royal Highland Centre, Ingliston, Edinburgh EH28 8NB.

33 Pension Scheme

The Society operates a defined benefit scheme in the UK. This is a separate trustee-administered fund holding the pension scheme assets to meet long term pension liabilities. A full actuarial valuation was carried out at 30 November 2017 and updated to 30 November 2022 by a qualified actuary, independent of the scheme's sponsoring employer. The major assumptions used by the actuary are shown below.

The most recent actuarial valuation, November 2020, showed a surplus of £465,000. The Society had agreed with trustees that it would pay three additional contributions each of £50,000, payable by 28 February 2019, 31 January 2020 and 31 January 2021, in order to improve the funding of the scheme on the solvency valuation basis. Following the outbreak of the Covid pandemic and the consequent impact on the Society's finances, it was agreed with the pension trustees to waive the 2021 payment. The Society continues to pay annual contributions of £50,000 in respect of expenses and all Pension Protection Fund levies.

Present value of defined benefit obligation, fair value of assets and defined benefit asset (Liability)	%	2023 £	%	2022 £	%	2021 £
Fair value of plan assets		3,731,000		4,223,000		6,211,000
Present value of defined benefit obligation		3,580,000		3,894,000		5,668,000
Surplus in plan		151,000		329,000		543,000
Unrecognised Surplus		151,000		329,000		543,000
Assets						
Overseas equities	0%	0	0%	0	0%	0
Corporate bonds	68%	2,509,000	52%	2,170,000	74%	4,575,000
Government bonds	0%	0	20%	860,000	11%	710,000
Cash	2%	85,000	4%	159,000	2%	108,000
Absolute return bond fund	30%	1,137,000	24%	1,034,000	13%	818,000
		3,731,000		4,223,000		6,211,000

None of the fair values of the assets shown above include any direct investments in the Society's own financial instruments or any property occupied by, or other assets used by the Society.

Reconciliation of Opening and Closing Balances of the Present Value Scheme Liabilities	2023 £	2022 £	2021 £
Defined benefit obligation at start of period	3,894,000	5,668,000	4,687,000
Expenses	0	102,000	135,000
Interest expense	172,000	90,000	69,000
Actuarial losses/(gains)	(339,000)	(1,722,000)	1,097,000
Benefits paid and expenses	(147,000)	(244,000)	(320,000)
Scheme liabilities at end of period	3,580,000	3,894,000	5,668,000

Reconciliation of Opening and Closing Balances of the Fair Value of Plan Assets	2023 £	2022 £
Fair value of plan assets at start of period	4,223,000	6,211,000
Interest Income	186,000	98,000
Actuarial gains /(losses)	(481,000)	(1,893,000)
Contributions by the Society	50,000	50,000
Benefits paid and expenses	(247,000)	(243,000)
Fair value of plan assets at end of year	3,731,000	4,223,000

The actual return on the plan assets over the period ending 30 November 2023 was £295,000 deficit (2022: £1,795,000 deficit).

Defined Benefit Costs Recognised in Profit or Loss	2023 £	2022 £
Expenses	100,000	102,000
Total expense recognised in profit and loss	100,000	102,000

33 Pension scheme (continued)

	2023 £	2022 £
Defined benefit costs recognised in other comprehensive income		
Return on plan assets (excluding amounts included in net interest cost)		
Gain/(loss)	(481,000)	(1,893,000)
Experience gains and losses arising on the scheme liabilities		
Gain/(loss)	(9,000)	(284,000)
Effects of changes in the demographic and financial assumptions underlying the present value of the scheme liabilities:		
Gain/(loss)	348,000	2,006,000
Effects of changes in the amount of surplus that is not recoverable (excluding amounts included in net interest cost)		
Gain/(loss)	192,000	223,000
Total amount recognised in statement of total recognised gains and losses		
Amount: Gain/(loss)	50,000	52,000

Assumptions	2023 % per annum	2022 % per annum	2021 % per annum
Discount rate	5.30	4.50	1.60
Inflation (CPI)	3.20	3.00	3.50
Allowance for revaluation of deferred pensions of CPI or 5%pa, if less	3.20	3.00	3.50
Allowance for pension in payment increases of CPI or 5%pa, if less	3.20	2.90	3.30
Allowance for commutation of pension for cash at retirement	25% of Pension	25% of Pension	25% of Pension

The mortality assumptions adopted at 30th November 2021 imply the following life expectancies:

Male retiring at age 60 in 2023	26.80	27.10	27.00
Female retiring at age 60 in 2023	29.40	29.60	29.50
Male retiring at age 60 in 2043	28.70	28.90	28.80
Female retiring at age 60 in 2043	31.20	31.40	31.30

The best estimate of contributions to be paid by the Society to the scheme for the period commencing 1 December 2023 is £50,000. This is in respect of management and administration expenses.

34 Financial assets and liabilities held at fair value through profit and loss					
	2023		2022		
	£	£	£	£	
	Group	Charity	Group	Charity	
Listed investments held at fair value	106,263	105,944,	110,979	110,592	
35 Consolidated Statement of Financial Activities for prior year (including consolidated income & expenditure account)					
	Unrestricted Funds		Restricted Funds		2022 Total
	£	£	£	£	£
Income from:					
Donations and Legacies	78,164	-	-	-	78,164
Charitable Activities					
Show related activities	4,776,126	-	-	-	4,776,126
Memberships	615,657	-	-	-	615,657
Other Activities	1,148,361	-	-	-	1,148,361
Trading Activities	4,152,616	-	-	-	4,152,616
Other income	60,353	200,000	200,000	200,000	260,353
Investment Income	3,399	5,434	5,434	5,434	8,833
Total Income	10,834,676	205,434	205,434	205,434	11,040,110
Expenditure on:					
Cost of raising Funds	72,785	-	-	-	72,785
Charitable Activities					
-Show related Activities	5,934,395	-	-	-	5,934,395
-Memberships	1,060,280	-	-	-	1,060,280
-Other Activities	1,101,994	200,000	200,000	200,000	1,301,994
Trading Activities	3,868,014	-	-	-	3,868,014
Total Expenditure	12,037,468	200,000	200,000	200,000	12,237,468
Net (Expenditure)/Income on Operating Activities	(1,202,792)	5,434	5,434	5,434	(1,197,358)
Gains/Losses on investment					
Realised gains on sales of fixed assets	-	-	-	-	-
Realised gains/(losses) on investments	-	-	-	-	-
Unrealised gains/(losses) on investments	10,506	1,930	1,930	1,930	12,436
Unrealised gains on investment properties	(1,400,000)	-	-	-	(1,400,000)
Net (Expenditure)/Income	(2,592,286)	7,364	7,364	7,364	(2,584,922)
Corporation Tax	-	-	-	-	-
Net (Expenditure)/Income after tax	(2,592,286)	7,364	7,364	7,364	(2,584,922)
Actuarial losses on Defined Benefit pension Scheme	52,000	-	-	-	52,000
Net movement in funds	(2,540,286)	7,364	7,364	7,364	(2,532,922)

37 Charity Statement of Financial Activities for prior year (including income & expenditure account)			
	Unrestricted Funds	Restricted Funds	2022 Total
	£	£	£
Income From:			
Donations and Legacies	578,164	-	578,164
Charitable Activities			
-Show related Activities	4,776,126	-	4,776,126
-Memberships	615,657	-	615,657
-Other Activities	2,148,361	-	2,148,361
Trading Activities	60,353	200,000	260,353
Investment Income	3,398	5,434	8,832
Total Income	8,182,059	205,434	8,387,493
Expenditure on:			
Cost of raising Funds	72,785	-	72,785
Charitable Activities			
-Show related Activities	6,121,618	-	6,121,618
-Memberships	880,070	-	880,070
-Other Activities	2,330,836	200,000	2,530,836
Total Expenditure	9,405,309	200,000	9,605,309
Net (Expenditure)/Income and net movement in funds before Gains & Losses on Investments	(1,223,250)	5,434	(1,217,816)
Gains/Losses on investment			
Realised gains on sale of fixed assets	-	-	-
Unrealised (losses)/gains on investments	10,506	1,930	12,436
Unrealised gains on investment properties	(1,400,000)	-	(1,400,000)
Net (Expenditure)/Income	(2,612,744)	7,364	(2,605,380)
Actuarial losses on Defined Benefit pension Scheme	52,000	-	52,000
Net movement in funds	(2,560,744)	7,364	(2,553,380)





Flock to the Show Tour at The Kelpies, April 2023

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